Centers for Disease Control and Prevention

Center for Global Health

Improving Health Security and Building International Health Regulations core capacities in the Republic of Uganda

CDC-RFA-GH20-2124

Application Due Date: 05/12/2020
Improving Health Security and Building International Health Regulations core capacities in the Republic of Uganda
CDC-RFA-GH20-2124
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Part I. Overview Information

Applicants must go to the synopsis page of this announcement at www.grants.gov and click on the "Subscribe" button link to ensure they receive notifications of any changes to CDC-RFA-GH20-2124. Applicants also must provide an e-mail address to www.grants.gov to receive notifications of changes.

A. Federal Agency Name:
Centers for Disease Control and Prevention (CDC)

B. Notice of Funding Opportunity (NOFO) Title:
Improving Health Security and Building International Health Regulations core capacities in the Republic of Uganda

C. Announcement Type: New - Type 1
This announcement is only for non-research activities supported by CDC. If research is proposed, the application will not be considered. For this purpose, research is defined at https://www.gpo.gov/fdsys/pkg/CFR-2007-title42-vol1/pdf/CFR-2007-title42-vol1-sec52-2.pdf. Guidance on how CDC interprets the definition of research in the context of public health can be found at https://www.hhs.gov/ohrp/regulations-and-policy/regulations/45-cfr-46/index.html (See section 45 CFR 46.102(d)).

D. Agency Notice of Funding Opportunity Number:
CDC-RFA-GH20-2124

E. Assistance Listings (CFDA) Number:
93.318

F. Dates:
1. Due Date for Letter of Intent (LOI): N/A
   Is a LOI: Not Applicable
   N/A


3. Date for Informational Conference Call: N/A

G. Executive Summary:

1. Summary Paragraph:
The purpose of this NOFO is to continue strengthening Uganda's capacities for rapid detection and effective and efficient response to health threats, and evidence-based prevention for the spread of epidemic-prone human and zoonotic diseases nationally and across borders, in compliance with International Health Regulations (IHR) (2005). The focus of this NOFO is based on those gaps outlined by the 2017 Joint External Evaluation (JEE) of Uganda's Global Health Security (GHS) capacities that still need to be addressed despite subsequent progress, including but not limited to:

- surveillance, laboratory, rapid response and countermeasures for priority human and zoonotic diseases including antimicrobial resistance, food safety, water and environmental health
- national legislation for, and operationalization of functional, real-time funding for health emergencies
- establishing a national border health program
- rolling out a functional electronic platform linking surveillance, laboratory, notification, emergency responses, reporting, and workforce tracking data related to human and zoonotic priority diseases, including antimicrobial resistance.

a. Eligible Applicants: Open Competition
b. NOFO Type: Cooperative Agreement
c. Approximate Number of Awards: 3
d. Total Period of Performance Funding: $50,000,000
e. Average One Year Award Amount: $2,300,000
f. Number of Years of Award: 5
g. Estimated Award Date: 09/30/2020
h. Cost Sharing and / or Matching Requirements: N

Cost sharing or matching funds are not required for this program. Although there is no statutory match requirement for this NOFO, leveraging other resources and related ongoing efforts to promote sustainability is strongly encouraged.

Part II. Full Text

A. Funding Opportunity Description

1. Background

a. Overview
The US Government Global Health Security Agenda (GHSA) strategy is to strengthen partner countries' GHS capacities to comply with IHR (2005). Given Uganda's bio-geographical location, Uganda is prone to many disease outbreaks and at very high risk for public health emergencies. Since becoming a member of the GHSA global alliance in 2014, the country has made significant progress in several action packages. In 2017, Uganda volunteered to undergo an independent evaluation of its IHR (2005) capacities through the WHO Joint External Evaluation (JEE) process, which indicated major areas of improvement including but not limited to the following:

1. Strengthen prevention, surveillance, laboratory capacity, response and preparedness for priority human and zoonotic diseases and expand multi-sectoral communication and coordination for a greater integration between the human and animal health sectors through a One Health approach
2. Reinforce national and subnational laboratory network diagnostic capacity for all
priority pathogens through enhancement of quality standards, continued support for domestic and international accreditation, and strengthening of the national sample transportation and tracking system

3. Strengthen multi-hazard preparedness through development and implementation of cross-cutting plans, instruments and tools in key areas of surveillance, laboratory, rapid response, infection prevention and control, countermeasures, and risk communication and community engagement.

4. Expand core health security capacities to include border health through effective measures, procedures and communication systems to ensure health security at and around relevant Uganda's points of entry and among high-risk populations such as refugees subject to epidemics and emerging and re-emerging priority diseases, as required under IHR (2005).

5. Building gradual and sustainable mechanisms for funding GHS across all technical areas, working with relevant sectors including the government and private sector to implement a strategy for sustainable financing, including the establishment of a rapid response fund to support rapid alert investigations and contain epidemic-prone outbreaks at source.

The JEE exercise also highlighted incomplete capacities in additional key technical areas that remain relevant to date:

1. Engage, expand and sustain a skilled national workforce that receives continuous training and mentoring in sustainable and functional public health surveillance and response at all levels of the animal and human health systems, including integration of existing and novel One Health approaches for rapid detection and response to priority zoonotic outbreaks.

2. Strengthen and expand a national interoperable and interconnected electronic information system linking indicator-based, event-based and case-based surveillance data to laboratory testing, notification, emergency responses and reporting across the human and animal sectors.

3. Strengthen national capacity for combating and preventing the emergence of antimicrobial resistance (AMR) through supporting human and animal AMR surveillance, evidence-based antimicrobial use and stewardship, and the establishment of national and subnational infection prevention and control (IPC) programs to prevent or reduce the incidence of health care-associated infections.

For Year 1, applicants should prioritize implementing activities in high-risk districts, followed by 2nd tier risk districts.

b. Statutory Authorities

Section 301(a) of the Public Health Service Act [42 USC § 241(a)], as amended and Section 307 of the Public Health Service Act [42 USC §242l], as amended.

c. Healthy People 2030

This project supports the following Healthy People 2030 goal and objectives:
• Increase the number of public health events of international importance that are monitored and reported
• Increase the number of individuals trained globally to prevent, detect, or respond to public health threats
• Increase the laboratory diagnostic testing capacity, surveillance system, and routine reporting in countries and regionally

d. Other National Public Health Priorities and Strategies
Activities funded through this cooperative agreement must align with the following United States Government (USG) and HHS/CDC strategies and policies:
CDC’s strategy for improving global health security (GHS), based on three concepts embedded in the agency’s mission to protect public health worldwide: 1) Prevent 2) Detect 3) Respond https://www.cdc.gov/globalhealth/security/index.html
International Health Regulations (IHR) (2005) and supporting policies and frameworks https://www.who.int/topics/international_health_regulations/en/

e. Relevant Work
This NOFO consolidates and builds on the scope of activities previously implemented under the following GH15-1632 and supports CDC’s Global Health Strategy, the Global Health Security Agenda, the Division for Global Health Protection's (DGHP) mission, and the results of Uganda's 2017 Joint External Evaluation (JEE) Report. CDC’s cross-cutting work is unified by three interrelated goals of establishing global health emergency protection; strengthening capabilities and sustaining partnerships to improve the health and well-being of people around the world.

2. CDC Project Description
a. Approach

Bold indicates period of performance outcome.

Component 1 – Core Global Health Security Priorities

<table>
<thead>
<tr>
<th>Strategies and Activities</th>
<th>Short-Term Outcomes</th>
<th>Intermediate Outcomes</th>
<th>Long-Term Outcome</th>
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</thead>
<tbody>
<tr>
<td>Strategy 1: Surveillance</td>
<td>Strengthened indicator/case- and event-based surveillance systems</td>
<td>Established integrated global networks for real-time surveillance</td>
<td>Improved prevention of avoidable epidemics: including naturally</td>
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<tr>
<td>Strategy 2: Laboratory Systems</td>
<td>Improved biosafety, biosecurity, quality and timeliness of diagnostic and reporting of priority pathogens in</td>
<td>Improved national and regional laboratory system with effective modern point-of-care and laboratory-based</td>
<td>Improved ability to rapidly detect threats early: including detecting, characterizing, and reporting biological threats.</td>
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<td>Improved electronic surveillance systems (eIDSR) progressively rolled out in high-risk districts</td>
<td>Improved multi-sectoral surveillance capacity in high-risk districts, 2nd tier risk districts, and communities including the private sector for selected priority human and zoonotic diseases</td>
<td>Increased coverage of eIDSR reporting platform in high risk and 2nd tier risk districts</td>
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<td>Increased awareness of epidemic risk areas at district and community levels</td>
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<td>Strategy 3: Multi-hazard &amp; multi-sectoral preparedness plan</td>
<td>Priority multi-hazard preparedness capacities identified and plans developed for national and subnational level</td>
<td>Improved priority multi-hazard preparedness capacity for priority human &amp; zoonotic diseases at the national level and in high-risk districts</td>
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<td>Strategy 4: Border Health (BH) Security</td>
<td>Finalized national border health plan and strategy</td>
<td>Improved National Border Health Plan and Strategy</td>
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<td>Border Health Unit is established and</td>
<td>Increased regional coverage of priority</td>
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<tr>
<td>Strategy 5: Sustainable GHS Financing</td>
<td>Improved GHS Financing Strategy and Plan is drafted by the host government</td>
<td>Strengthened GHS financing strategy finalized and approved by the host government</td>
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<td>Improved rapid response fund mechanisms tested in select regions/districts</td>
<td>Improved and effective operation of rapid response fund(s) at the national and sub-national level</td>
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<tr>
<th>Strategy 6: AMR</th>
<th>Increased AMR detection capacity expanded to at least one national human and zoonotic lab</th>
<th>Improved capacity of select regional labs to detect AMR for priority human and zoonotic pathogens</th>
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<td>Improved AMR reporting structure established</td>
<td>-Increased capacity of the host government to</td>
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<tr>
<td>Strategy 7: Strengthen implementation of the IHR Monitoring and Evaluation Framework in Uganda</td>
<td>Improved country routine multisectoral progress review meetings for health security</td>
<td>Strengthened country health security capacities as measured by the JEE by implementing the NAPHS and routinely reviewing progress</td>
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<td>Improved country strategies to improve Joint External Evaluation (JEE) indicators</td>
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<td>Improved country National Action Plan for Health Security (NAPHS)</td>
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<td>Strategy 8: Strengthen service delivery &amp; implementation science programs and platforms</td>
<td>Strengthened public health service delivery program</td>
<td>-Increased demand for service delivery programs in community-settings</td>
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### Component 2 Rapid Response to Small Scale Infectious Disease Outbreaks or other Public Health Emergencies

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<th>Strategies and Activities</th>
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<tr>
<td>Strategy 1: Intensify active surveillance, case finding, contact tracing, monitoring and other outbreak response measures at local levels</td>
<td>Improved time to deploy healthcare and public health workers and teams to respond and control the spread of infectious diseases</td>
<td>Reduced time to reinvigorated public health activities that have been interrupted or slowed due to outbreak response</td>
<td>Sustained improvements in timeliness of achieving outbreak/epidemic/pandemic control</td>
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<tr>
<td>Strategy 2: Strengthen capabilities for epidemiologic and laboratory analysis and program evaluation</td>
<td>Strengthened coordination and robust emergency preparedness and response capacities</td>
<td>Improved access to health services by individuals in outbreak affected areas</td>
<td>Reduced morbidity and mortality attributed to disease outbreaks or other public health threats</td>
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<tr>
<td>Strategy 3: Intensify social mobilization, community and professional</td>
<td>Improved disease outbreak case management and infection control</td>
<td>Increased capacity of Uganda’s early warning, risk reduction and management of national and global health risks</td>
<td>Reduced spread of infectious outbreaks into other countries</td>
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<td>Shortened time to detect highly</td>
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<td>Improved preparedness for potential future outbreaks and other highly infectious diseases</td>
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strategy 1: improve outbreak case management and infection control

strategy 2: strengthen non-outbreak related public health activities that are impacted by the outbreak

strategy 3: increase security and logistics for local responders

strategy 4: strengthen capabilities for preparedness and response to highly infectious diseases

strategy 5: improve outbreak case management through active surveillance and case finding

strategy 6: strengthen non-outbreak related public health activities that are impacted by the outbreak

strategy 7: increase security and logistics for local responders

component 3 - rapid response to large-scale infectious disease outbreaks or other public health emergencies

<table>
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<td><strong>Increased awareness, knowledge, and support for local disease outbreak response and prevention efforts at the community level</strong></td>
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<td><strong>Rapid identification of and containment of highly infectious disease outbreaks</strong></td>
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preparedness and response to highly infectious diseases
i. Purpose
The purpose of this NOFO is to further strengthen, establish and sustain Uganda's capacity in support of GHSA priorities and in compliance with IHR (2005). Its purpose is to:
1. improve prevention of avoidable epidemics including naturally occurring outbreaks and intentional or accidental releases of dangerous pathogens
2. improve ability to rapidly detect threats early, including detecting, characterizing, and reporting emerging public health threats
3. respond rapidly and effectively to public health threats of international concern

ii. Outcomes
Component 1 Core Global Health Security Priorities

Strategy 1: Surveillance:

Short-Term Outcomes:

- Strengthened indicator/case and event-based surveillance systems
  - Strong and timely routine and event-based surveillance
  - Increased capacity of sites to submit accurate, timely reports
  - Increased coverage of surveillance systems
  - Increased capacity to collect, analyze, and disseminate data
  - Improved linkages of surveillance systems across sectors and levels
  - Improved access to comprehensive data
- Improved electronic surveillance systems (eIDSR) rolled out in designated high-risk districts
  - Increased access to internet and electronic platforms
  - Increased linkages of surveillance and laboratory data via electronic reporting systems or other sustainable platforms
- Increased multi-sectoral outbreak alerts are generated from public and private health care facilities and community health workers (Village Health Teams) in select high-risk districts
- Increased awareness of epidemic risk areas at district and community levels

Intermediate Outcomes:

- Established integrated global networks for real-time surveillance
- Improved capacity to detect infectious disease outbreaks
  - Strengthened and integrated global networks for real-time biosurveillance
  - Improved capacity to detect and control infectious disease outbreaks, PHEICs, or other
- Improved multi-sectoral surveillance capacity in all high-risk districts, 2nd tier risk districts, and communities including the private sector for selected priority human and zoonotic diseases
- Increased coverage of eIDSR reporting platform in second-tier risk districts health
Long-term Outcome:

- Improved prevention of avoidable epidemics: including naturally occurring outbreaks and intentional or accidental releases.
- Improved ability to rapidly detect threats early: including detecting, characterizing, and reporting biological threats.
- Improved interconnected global network that can respond rapidly and effectively to biological threats of international concern

Strategy 2: Laboratory Systems

Short-Term Outcomes:

- Improved biosafety, biosecurity, quality and timeliness of diagnostic and reporting of priority pathogens in Central Public Health Laboratory and selected regional referral laboratories
  - Increased laboratory and point-of-care diagnostic methodologies available to identify and characterize infectious disease agents
  - Improved ability to identify, hold, secure, and monitor collections of especially dangerous pathogens in a minimal number of facilities with biosafety and biosecurity best practices in place
  - Establish laboratory safety, biosafety and biosecurity practices
  - Improved participation in national and international Quality Assurance schemes/Proficiency Testing
- Improved lab information systems
- Improved specimen referral and transport system for animal and human samples
  - Improved system for rapid and safe transport of specimens from site of collection to testing facility
  - Increased geographic coverage and maximum load of specimen referral network

Intermediate Outcomes:

- Improved national and regional laboratory system with effective modern point-of-care and laboratory-based diagnostics
- International accreditation of all national laboratories and domestic accreditation of regional laboratories

Long-term Outcome:

- Improved prevention of avoidable epidemics: including naturally occurring outbreaks and intentional or accidental releases.
- Improved ability to rapidly detect threats early: including detecting, characterizing, and reporting biological threats.
- Improved interconnected global network that can respond rapidly and effectively to
biological threats of international concern

**Strategy 3: Multi-hazard & multi-sectoral preparedness plan**

**Short-Term Outcomes:**

- Priority multi-hazard preparedness capacities identified and plans developed for national and subnational level

**Intermediate Outcomes:**

- Improved priority multi-hazard preparedness capacity for priority human & zoonotic diseases at the national level and in high-risk districts

**Long-term Outcome:**

- Improved prevention of avoidable epidemics: including naturally occurring outbreaks and intentional or accidental releases.
- Improved ability to rapidly detect threats early: including detecting, characterizing, and reporting biological threats.
- Improved interconnected global network that can respond rapidly and effectively to biological threats of international concern

**Strategy 4: Border Health (BH) Security**

**Short-Term Outcomes:**

- Finalized national border health plan and strategy
- Border Health Unit is established and functional within MoH
- Increased capacity of border health units designated as high-risk

**Intermediate Outcomes:**

- Improved National Border Health Plan and Strategy
- Increased regional coverage of priority disease events
- Expanded border health units to additional border-crossing

**Long-term Outcome:**

- Improved prevention of avoidable epidemics: including naturally occurring outbreaks and intentional or accidental releases.
- Improved ability to rapidly detect threats early: including detecting, characterizing, and reporting biological threats.
- Improved interconnected global network that can respond rapidly and effectively to biological threats of international concern

**Strategy 5: Sustainable GHS Financing**
Short-term outcomes

- Improved GHS financing strategy and plan is drafted by the host government
- Improved rapid response fund mechanisms tested in select regions/districts

Intermediate Outcomes

- Strengthened GHS financing strategy finalized and approved by the host country government
- Improved and effective operation of rapid response fund(s) at the national and sub-national level

Long-term Outcome:

- Improved prevention of avoidable epidemics: including naturally occurring outbreaks and intentional or accidental releases.
- Improved ability to rapidly detect threats early: including detecting, characterizing, and reporting biological threats.
- Improved interconnected global network that can respond rapidly and effectively to biological threats of international concern

Strategy 6: AMR

Short-Term Outcomes:

- Increased AMR detection capacity expanded to at least one national human and zoonotic lab
- Improved AMR reporting structure established

Intermediate Outcomes

- Improved capacity of select regional labs to detect AMR for priority human and zoonotic pathogens
- Increased capacity of the host government to submit AMR reports in a timely manner

Long-term Outcome:

- Improved prevention of avoidable epidemics: including naturally occurring outbreaks and intentional or accidental releases.
- Improved ability to rapidly detect threats early: including detecting, characterizing, and reporting biological threats.
- Improved interconnected global network that can respond rapidly and effectively to biological threats of international concern

Strategy 7: Strengthen implementation of the IHR Monitoring and Evaluation Framework in Uganda

Short-term outcomes
• Improved country routine multisectoral progress review meetings for health security
• Improved country implements strategies to improve Joint External Evaluation (JEE) indicators
• Improved country National Action Plan for Health Security (NAPHS)

Intermediate Outcomes:

• Strengthened country systematically health security capacities as measured by the JEE by implementing the NAPHS and routinely reviewing progress

Long-term Outcomes:

• Improved prevention of avoidable epidemics: including naturally occurring outbreaks and intentional or accidental releases.
• Improved ability to rapidly detect threats early: including detecting, characterizing, and reporting biological threats.
• Improved interconnected global network that can respond rapidly and effectively to biological threats of international concern

Strategy 8: Strengthen service delivery and implementation science programs and platforms

Short-term outcomes:

• Strengthened public health science program and platforms
• Improved quality of public health programs
• Increased skills and abilities of staff to respond to public health needs

Intermediate Outcomes:

• Developed of evidence-based public health programs

Long-term Outcomes:

• Improved prevention of avoidable epidemics: including naturally occurring outbreaks and intentional or accidental releases.
• Improved ability to rapidly detect threats early: including detecting, characterizing, and reporting biological threats.
• Improved interconnected global network that can respond rapidly and effectively to biological threats of international concern

Component 2 Rapid Response to Small Scale Infectious Disease Outbreaks or other Public Health Emergencies

Short-Term Outcomes:

• Improved time to deploy healthcare and public health workers and teams to respond and control the spread of infectious diseases
- Strengthened coordination and robust emergency preparedness and response capacities
- Improved disease outbreak case management and infection control
- Shortened time to detect highly infectious disease outbreaks through active surveillance and case finding
- Reduced transmission of highly infectious diseases in clinical and community settings
- Increased awareness, knowledge, and support for local disease outbreak response and prevention efforts at the community level
- Rapid identification of and containment of highly infectious disease outbreaks

**Intermediate Outcomes:**

- Reduced time to reinvigorated public health activities that have been interrupted or slowed due to outbreak response
- Improved access to health services by individuals in outbreak affected areas
- Increased capacity of Uganda's early warning, risk reduction and management of national and global health risks

**Long-Term Outcomes:**

- Reduced spread of the outbreak into other countries with improved coordination and collaboration between relevant stakeholders
- Improved preparedness for potential future outbreaks and other highly infectious diseases
- Improve timeliness of achieving outbreak/epidemic/pandemic control
- Reduced morbidity and mortality from disease outbreak or public health threat & emergencies

**Component 3 Rapid Response to Large Scale Infectious Disease Outbreaks or other Public Health Emergencies**

**Short-Term Outcomes:**

- Improved time to deploy healthcare and public health workers and teams to respond and control the spread of infectious diseases
- Strengthened coordination and robust emergency preparedness and response capacities
- Improved disease outbreak case management and infection control
- Shortened time to detect highly infectious disease outbreaks through active surveillance and case finding
- Reduced transmission of highly infectious diseases in clinical and community settings
- Reduced morbidity and mortality attributed to disease outbreaks or other public health threats
- Increased awareness, knowledge, and support for local disease outbreak response and prevention efforts at the community level
- Rapid identification of and containment of highly infectious disease outbreaks

**Intermediate Outcomes:**
Reduced time to reinvigorated public health activities that have been interrupted or slowed due to outbreak response
Improved access to health services by individuals in outbreak affected areas
Increased capacity of Uganda's early warning, risk reduction and management of national and global health risks

Long-Term Outcomes:

- Sustained improvements in timeliness of achieving outbreak/epidemic/pandemic control
- Reduced morbidity and mortality attributed to disease outbreaks or other public health threats
- Reduced spread of the outbreak into other countries
  - with improved coordination and collaboration between relevant stakeholders
- Improved preparedness for potential future outbreaks and other highly infectious diseases

iii. Strategies and Activities

Improvements in health security capacity in Uganda will primarily be measured by progress towards higher JEE scores and IHR compliance. The recipient will work closely with CDC to facilitate and support implementation of GHS priority activities based on the requirements of the JEE and the WHO Benchmarks for International Health Regulations Capacities, February 2019 (Benchmarks). The Benchmarks document provides a step-wise approach to building health security capacity and has been used in countries to select near-term activities from the NAPHS. Applicants must identify and implement appropriate activities which will allow the organization to achieve a level of capacity score of 4, Demonstrated Capacity. Activities listed below are an excerpt of possible activities.

Component 1 Core GHS Priorities

Strategy 1: Surveillance

- Strengthen national communicable disease surveillance strategy based on IHR requirements, which includes a list of priority/epidemic-prone diseases and syndromes most relevant to Uganda.
- Establish surveillance focal persons at subnational levels (human and animal health sector).
- Identify resources for control of priority diseases.
- Develop training materials for disease surveillance for national and subnational levels.
- Disseminate case definitions and process of detection, assessment, and reporting of cases (user manual or guidelines) at national and intermediate levels.
- Develop and implement indicator based surveillance or event-based surveillance (refer to respective column for their benchmarks)
- Establish indicator-based surveillance
- Develop guidelines and SOPs for indicator-based surveillance.
- Establish a designated unit at all levels, with operational plan and procedures.
- Include Uganda priority diseases in indicator-based surveillance.
• Disseminate case definitions and ensure that process of detection, assessment and reporting of cases (user manual or guidelines) are in place at national and subnational levels.
• Establish event-based surveillance
• Develop guidelines and standard operating procedures for event-based surveillance.
• Establish a designated unit at all needed levels, with operational plan and procedures.
• Develop and put in place case definitions and the process of detection, assessment and reporting of the event (clusters or outbreaks) for Uganda priority diseases and disseminate to national and subnational levels.
• Establish a process to identify potential events from community-based reporting (people identified from the community, verification teams at facilities identified, SOP and flow of information available) and make the data available at all needed levels.
• Establish systems to identify potential events from various other sources (such as media, social media, private sector)
• Strengthen use of electronic tools (such as Excel spreadsheets) to report and analyze surveillance data.
• Pilot available electronic tools.
• Expand integrated electronic real-time reporting system for public health surveillance with the involvement of multi-sectoral stakeholders and partners.
• Develop operational plan, standards for data, and plans for interoperability and data sharing.
• Establish a link of the electronic system under development to the existing health information management system.
• Develop standards and expectations for analysis of surveillance data, with an operational plan.
• Develop a training package for data management (data collation, analysis, trend analysis and developing reports or summaries).
• Develop and disseminate guidelines and procedures to assess the risk of unusual case reports and surveillance signals at all levels.
• Produce ad hoc reports of analyzed surveillance data for outbreaks or other public health events and disseminate from the national level.
• Develop a tool and standards for data quality assessment.
• Implement actions (described above) for both indicator- and event-based surveillance systems at national and intermediate levels (district, province, region or state).
• Train 70% of health workers (clinicians, laboratorians, surveillance officers) in detection, monitoring and evaluation of events and cases, with clear guidance for follow-up disseminated at national and intermediate levels; document that health workers have received training.
• Strengthen process of immediate and weekly reporting from every reporting unit, although reports may not be available for every week.
• Strengthen processes to ensure that reported cases or events with outbreak potential are investigated and assessed for public health response and linked to the laboratory results, and that data from the investigation are managed in a standardized timeframe and manner.
• Conduct regular training for surveillance staff on SOPs, guidelines, procedures and best
practices at national and intermediate levels

- Strengthen electronic surveillance system (human and animal health sectors) at the national level for both indicator- and event-based surveillance. Develop an electronic event management system at the national level.
- Link electronic tools with the laboratory information management system at the national level.
- Develop and disseminate SOPs, procedures and guidelines at all levels.
- Train 80% of national- and intermediate-level surveillance staff on application/software for surveillance.
- Conduct training on data analysis at national and intermediate levels.
- Produce and disseminate annual and monthly reports based on some analysis (i.e. not only numerical case information) from the national surveillance team.
- Develop a training package and train staff on the assessment of risk of unusual case reports and surveillance signals at national and intermediate levels.
- Strengthen existing processes to publish routine reports of epidemiological information for priority diseases at the national level.
- Develop standards, content and format of an epidemiological bulletin for national, intermediate and local levels.
- Develop capacity to conduct periodic assessment of data quality at the national level.
- Train more than 90% local health workers, volunteers or both on detection and reporting of cases, clusters, outbreaks or events, and document that health workers are trained.
- Implement the immediate and weekly reporting mechanism in all health facilities (public and private) from all levels, and ensure that weekly reports are received.
- Train surveillance staff at all levels on monitoring and evaluating events, and develop and implement a clear follow-up of the process at national, intermediate and local levels.
- Develop a mechanism for cross-border surveillance by means of an agreed cross-border surveillance system at points of entry, or some other mechanism of regularly sharing data and information between neighboring countries.
- Conduct regular training on SOPs, guidelines, procedures and best practices at all levels, including at the local/health facility level, for surveillance staff.
- Implement the electronic system in 80% levels of the health system.
- Develop an electronic event management system at all levels of the health system.
- Link electronic tools with the laboratory information management system at all levels.
- Conduct routine training on application or software for surveillance staff at all levels, including 100% of national- and intermediate-level surveillance staff.
- Conduct training on data analysis for surveillance staff at all levels.
- Produce weekly epidemiological reports with analyzed data on priority diseases and disseminate to all levels.
- Conduct a training assessment of the risk of unusual case reports and surveillance signals at all levels.
- Produce analyses and disseminate epidemiologic interpretation of all major events at all levels.
- Operationalize a mechanism for monitoring data quality and analysis at national and intermediate levels.
Strategy 2: Laboratory Systems

- Establish clear SOPs and necessary agreements with international laboratories to perform diagnostic and confirmatory testing of specimens and support outbreak detection and responses when local capacity is not available.
- Define 10 core tests based on the priority diseases list (link this with the surveillance benchmark).
- Select at least five priority diseases for testing using the results of risk analysis, surveillance data and prioritization methodologies.
- Assess laboratory algorithms, standards and testing capacity including equipment inventory for the 10 priority diseases. Assess the capacity and essential functioning of target human and animal health laboratories to meet diagnostic and confirmatory requirements for priority diseases.
- Develop plan, based on assessment, to target human and animal health laboratories for capacity building and essential functioning to meet diagnostic and confirmatory requirements for priority diseases, ensuring that proficiency is demonstrable for bacteriology, serology, polymerase chain reaction and others.
- Establish domestic external quality assessment programs for all priority tests or cover them with international external quality assessment schemes.
- Develop a national laboratory policy that identifies expected capacities at each level of the national laboratory system.
- Develop a hands-on-training curriculum for all laboratory staff that includes task-based training, refresher training and mentoring in their appropriate technical and administrative areas.
- Conduct a hands-on training or refresher training session for public health laboratory staff on techniques to diagnose Uganda’s priority diseases.
- Develop and disseminate testing SOPs and quality control SOPs for all core tests for priority diseases; and establish supply and procurement chains.
- Train relevant laboratory staff on techniques used for core testing and document quality control results.
- Review existing specimen referral and transportation networks for priority diseases, map existing laboratory capacity for priority diseases and establish referral networks for each pathogen.
- Convene human and animal health sectors and other stakeholders to assess referral mechanisms and linkages among various levels of health facilities, including international networks with guidance and tools for dissemination.
- Develop SOPs (as part of disease outbreak investigation protocols) for specimen collection, management and transportation and share with all levels.
- Train staff of courier company and health facility on appropriate management of specimens from suspected cases of priority diseases.
- Establish a service agreement with a courier company (public or private) for specimen transportation from at least 50% of health facilities in the public sector throughout all major subdivisions of Uganda.
- Strengthen mechanisms to ensure transportation of specimens from 50% of all health facilities to national laboratories. Provide preposition outbreak investigation kits (sample...
collection and transportation kits) in at least 50% of health facilities.

- Identify international laboratories with testing capacity for confirmatory laboratory diagnostics when they are not currently available in Uganda.
- Develop a national laboratory policy that identifies the expected capacities at each level of the national laboratory system.
- Assess national diagnostic capability, and based on the findings, develop a national plan for achieving goals stated in the policy.
- Conduct a review of existing point-of-care/rapid diagnostic tests that are available to Uganda for detection of priority diseases.
- Conduct a laboratory and field validation of the use of point-of-care/rapid diagnostic tests for some priority diseases. Develop and implement point-of-care diagnostic testing strategies for priority diseases.
- Develop and disseminate testing SOPs and procurement chains to conduct testing for at least 10 priority diseases.
- Make available external quality assessment for at least three/four core tests for priority diseases at national or central laboratories.
- Begin establishing a comprehensive quality management system in laboratories that conduct core tests for priority diseases.
- Regularly train staff on the testing, and document quality control results.
- Expand a service agreement with a courier company (public or private) for specimen transportation from at least 80% of the health facilities.
- Establish a mechanism to ensure transportation of specimens from 50?80% of all health facilities to national laboratories. Implement staff training programs and standards at the national level for the safe shipment of infectious substances following available WHO guidance.
- Provide preposition outbreak investigation kits (sample collection and transportation kits) at 80% or more health facilities.
- Develop and disseminate SOPs for tiered testing, including point-of-care/rapid diagnosis and specimen referral systems to the appropriate laboratory ideally within the framework of a national laboratory policy, for each priority disease.
- Develop in-service training plans for all staff that include task-based training, refresher training and mentoring in their appropriate technical and administrative areas.
- Allocate resources (human and material) to conduct appropriate diagnostic testing at the subnational level in line with the national laboratory policy.
- Establish an independent unit at the central level with a specific budget line and personnel to oversee laboratory services and develop national laboratory quality standards.
- Establish a quality assessment program for national or central laboratories for diagnostics of diseases with epidemic potential.
- Develop a roadmap for laboratory inspections, licensing and accreditation, in line with the national laboratory strategy.
- Establish a national quality assessment program for peripheral laboratories for diagnosis of diseases with epidemic potential.
- Develop minimum standards for certification or licensing, as a part of the system for regulation of laboratories.
• Implement a system of inspecting and licensing laboratories, including using local adaptations of international standards and norms and obtaining required funding and human resources.
• Develop expertise by training selected laboratory staff in the inspection of laboratories based on the standards.
• Develop and disseminate testing SOPs; procurement chains should conduct testing for at least 15 priority diseases.
• Conduct quality assurance for all core tests.
• Develop a strategic framework to prioritize national investments into laboratory system sustainability.
• Conduct monitoring and evaluation to document diagnostics, data quality and staff performance, and incorporate recommendations into the national laboratory strategic plan.
• Establish a national external quality assessment program for public health laboratories.
• Establish a mechanism to ensure transportation of specimens from at least 80% of all health facilities to national laboratories covering all geographic areas of the country.
• Provide preposition outbreak investigation kits (sample collection and transportation kits) at all the health facilities.
• Conduct regular reviews of specimen transportation systems to confirm that specimens are being transported promptly and in a manner that maintains safety and specimen quality.
• Establish a system to collect and test specimens from hard-to-reach areas.
• Develop a mechanism to ensure that staff at the national level have internationally recognized certification to ship potentially infectious specimens.
• Monitor implementation of the tiered testing approach, including validation/quality assurance of point-of-care testing. Train laboratory staff on relevant novel diagnostic procedures to detect priority diseases.
• Use point-of-care diagnostic testing for some of the priority diseases and further confirm by tiered testing approach from referral laboratories.
• Obtain sustainable funding for laboratory procurement, capacity building and point-of-care diagnostics.
• Implement a mandatory licensing program for national and subnational public health laboratories.
• Establish national quality standards that follow international norms and standards.

Strategy 3: Multi-hazard & multi-sectoral preparedness plan

• Identify and prioritize cross-cutting preparedness capacities in key technical areas listed above
• Develop and implement plans to work with relevant government ministries, departments and agencies as well as non-governmental partners to strengthen and regularly assess multi-hazard preparedness capacities in key technical areas

Strategy 4: Border Health (BH) Security

• Strengthen integrated multisectoral One Health disease surveillance and response,
laboratory and workforce capacity
• Select/designate Uganda’s POEs where to establish multi-sectoral border health capacity
• Support the development and implementation of a plan for the establishment of a multi-sectoral border health unit within the Ministry of Health
• Work with the MOH to develop and test a border health data collection and reporting system integrated with other national health information systems
• Provide ongoing mentoring for the management, monitoring and evaluation of Uganda Border Health Unit

Strategy 5: Sustainable GHS Financing

• Support the development a national GHS financing strategy and plan in collaboration with the relevant ministries and in concertation with Uganda’s GHS donors community
• Establish a rapid response fund for public health emergencies to enable immediate access to funds for real-time investigations of alerts and early outbreak responses
• Support implementation and coordination of the GHS financing plan over the course of the award

Strategy 6: AMR

• Support human and technical capacity development (basic and refresher training and mentoring) for AMR detection in relevant national and regional referral hospital laboratories in accordance with Uganda AMR National Action Plan 2018-2023.
• Help develop and integrate AMR reporting with human and zoonotic reporting systems
• Help implement effective stewardship practices as per Uganda AMR National Action Plan 2018-2023.

Strategy 7: Strengthen implementation of the IHR Monitoring and Evaluation Framework in Uganda

• Support the government, WHO, and other stakeholders to implement NAPHS activities
• Provide TA and support governments, WHO, and other stakeholders to conduct Simulation Exercises and/or After Action Reviews

• Provide TA to MoH and other host government institutions to implement activities to improve JEE scores and implementation of the NAPHS
• Provide TA and support governments, WHO, and other stakeholder to monitor implementation of the NAPHS

Strategy 8: Strengthen service delivery and implementation science programs and platforms

• Develop specific SOPs to strengthen the delivery of public health programs.
• Conduct trainings of healthcare workers to increase quality of public health programs.
• Use of data to strengthen public health programs.
- Conduct public health evaluations to improve quality of programs

**Component 2 Rapid Response to Small Scale Infectious Disease Outbreaks or other Public Health Emergencies**

**Strategy 1:** Intensify active surveillance, case finding, contact tracing, monitoring, and other critical response efforts at local levels

- Conduct and improve ongoing active surveillance, with laboratory confirmation to ensure rapid identification of missed, new or newly imported outbreak cases
- Strengthen capacity for general surveillance including support for personnel required for surveillance and epidemiology activities.
- Strengthen surveillance at entry points (border posts, airports and maritime ports) from countries with ongoing transmission

**Strategy 2:** Strengthen capabilities for epidemiologic and laboratory analysis and program evaluation

- Improve operational and technical analysis, coordination and monitoring of interventions.
- Assess the impact of the epidemic on health care seeking and health care provision.

**Strategy 3:** Intensify social mobilization, community and professional education and engagement, and psychosocial care for infected persons and their families, where applicable

- Conduct intensified social mobilization and community engagement to enhance awareness and gather community support, acceptance and participation in implementation of containment measures
- Provide psychosocial first aid training for community agents and their supervisors so they can provide direct psychosocial support to contact cases and their families.
- Develop and conduct communications to contain the outbreaks and enforce the theme of "Staying at Zero Cases."
- Develop and disseminate key health risk communication messages.

**Strategy 4:** Improve outbreak case management and infection control

- Develop plans for patient management as community and clinical settings.
- Improve infection control practices, particularly in facilities that might receive outbreak cases for example, on a border with a country with ongoing transmission

**Strategy 5:** Strengthen non-outbreak related public health activities that are impacted by the outbreak

- Restore priority aspects of the health/public health system such as surveillance and assessment of vaccination coverage for epidemic-prone disease (e.g., measles), that are negatively impacted or stalled due to the outbreak.
Strategy 6: Increase security and logistics for local responders

- Strengthen field security to ensure operational security, and protect national and international staff involved in the response

Strategy 7: Strengthen capabilities for preparedness and response to highly infectious diseases

- Develop/implement partnership mechanisms for a more robust and responsive global health emergency workforce.
- Train frontline responders on emerging infectious diseases.
- Strengthen critical International Health Regulations (IHR) and health systems capacities in affected region and elsewhere.

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**1. Collaborations**

Recipients are required to work with other CDC implementing partners, including non-governmental organizations, universities, Ministry of Health and other host governmental bodies and multi-lateral organizations that receive CDC funds. The recipient should ensure their proposed activities are not duplicating activities already implemented by other CDC-funded organizations.

**a. With other CDC programs and CDC-funded organizations:**

The recipient(s) will be required to collaborate with CDC in-country offices for technical oversight of project activities to be implemented under this NOFO. For countries where there is no in-country CDC office, the recipient will be required to work with CDC HQ for technical oversight of project activities to be implemented under this NOFO. In addition to the project officer, the recipient will collaborate with in-country or HQ contacts, Subject Matter Experts (SMEs) and technical leads. The project officer for this award will provide relevant contacts of CDC staff and coordinate discussions with the award recipients.

Recipients are also required to work with other CDC implementing partners, including non-governmental organizations, universities, Ministry of Health and other host governmental bodies and multi-lateral organizations that receive CDC funds. The recipient should ensure their proposed activities are not duplicating activities already implemented by other CDC-funded organizations.
b. With organizations not funded by CDC:
The recipient(s) will work primarily and directly with partner governments specifically with the Ministries of Health and other government entities who are working towards the objectives of this NOFO. In addition, the recipient will be expected to work with other stakeholders in country and at the global level including but not limited to other government entities, non-governmental organizations, universities, civil society, the private sector, and other USG agencies.

2. Target Populations
The target populations for this NOFO include, but are not limited to, those individuals in Uganda, infected and affected by infectious diseases, are at risk for becoming infected by an infectious disease. The target population for this NOFO may also include at-risk population for non-communicable diseases and/or other public health emergencies.

The work under this NOFO will also target increased capacity at the national and sub-national level to implement and achieve outbreak/epidemic/pandemic control in line with USG and CDC strategy. The number and names of the sub-national districts at the time of the award may be changed depending on epidemiologic profile and disease burden.

Recipients are expected to use epidemiologic, social determinants and surveillance data to identify communities disproportionally affected by infectious diseases or non-communicable diseases in the target areas to ensure that program activities appropriately cover these populations. Recipients should ensure that in supported sites, services are accessible and available to all patients regardless of age, sex, race/ethnicity, sexual orientation, gender identity, or socio-economic status in order to achieve the objectives of this NOFO.

a. Health Disparities
N/A

iv. Funding Strategy (for multi-component NOFOs only)
This NOFO is divided into three components - each applicant must apply for all three components.

Component 1: Core Global Health Security Priorities
These GHS activities are intended to be funded on an annual basis. The estimated funding available is $3,600,000. Future years funding level will be dependent on funding availability.

Component 2: Rapid Response to small scale infectious disease outbreaks or other Public
Health Emergencies
This is intended to be approved but unfunded (ABU) as a baseline practice. It would be funded to support additional activities needed within a budget period when a disease outbreak or other public health emergency reaches a scale that requires a moderate response. Expected funding amount is $1,200,000.

Component 3: Rapid Response to Large Scale Infectious Disease Outbreaks or other Public Health Emergencies
This is intended to be approved but unfunded (ABU) as a baseline practice. It would be funded to support additional activities needed within a budget period when a disease outbreak or other public health emergency reaches a scale that requires a substantial response. Expected funding amount is $2,100,000.

Final decision on which partner and activities to be funded will be made at the time of award. CDC can fund out of rank order in order: 1) to respond to an unforeseen public health emergency in Uganda; 2) to align with USG and/or agency prioritized technical areas and activities; 3) to align with funding availability for Uganda at the time of the award; 4) to ensure maximum coverage of GHS activities; and 5) to avoid duplication of activities in other CDC funding mechanisms.

Emergency Funding
The ability to respond rapidly and effectively to public health emergencies is a key component of global health security. International public health emergencies including humanitarian crises are by nature unpredictable, requiring fulfilment of changing and often unpredictable needs that vary widely according to context. Consequently, funding for public health emergencies is also unpredictable and based on external factors. In recent years, there has been a sharp rise in the number of people living in regions of the world affected by public health emergencies, including humanitarian emergencies, which has often led to additional funding resources from the USG to respond to these threats. Given this unpredictability and the resulting need for rapid, flexible, and efficient process to award funding under an emergency situation, recipients that are selected for funding under this NOFO may be eligible to receive additional supplemental funding when a public health emergency occurs to scale up activities included within the scope of work of this NOFO.

Definition of public health emergency:
In order to qualify for supplemental emergency funding, one of the following situations must apply:

1. When UN or WHO classifies the emergency as a Level 3 (L3)
2. When the US Congress appropriates funding for an international response related to humanitarian or public health crisis with the words containing “emergency” in the program title. The appropriated funding could be for CDC directly or is transferred to CDC through an Interagency Agreement (IAA) by HHS or another USG agency
3. When the US government (Congress, White House, National Security Council etc) declares a public health emergency as national security priority
4. When HHS Secretary declares an emergency
5. When the CDC Director activates Emergency Operation Center (EOC) in response to an international public health threat
6. When Department of State or U.S. Agency for International Development (USAID) transfer funds to CDC to respond to an international disaster or humanitarian assistance under 2 FAM 060 (International Disaster and Humanitarian Assistance)

If a public health emergency situation meets any one criteria listed above, then selected recipients under this NOFO may be eligible to receive supplemental emergency funding to scale up public health activities included in the scope of work of this NOFO on a single-source basis, i.e., without additional competition. There is no limit on the number of emergency supplemental funding that a recipient may receive within a budget period or period of performance, however, emergency funding request cannot exceed a recipient’s budget period or period of performance. In addition, all reporting requirements listed under this NOFO still applies to any emergency supplemental funding.

b. Evaluation and Performance Measurement

i. CDC Evaluation and Performance Measurement Strategy

The applicant should describe how they plan to measure and collect data on the funded activities and bolded outcomes identified in the logic model. The purpose of collecting and reporting these data is to determine the progress toward achieving the NOFO activities and outcomes. The results will also be used for program planning, development and improvement, accountability and reporting, and for sharing with partners and other stakeholders. CDC will work with the recipient throughout the life of this award to ensure that all activities and expected outcomes are in alignment with current USG and the recipient?s strategies and goals. The recipient should dedicate funds made available under this NOFO for evaluation and performance monitoring within each project. The final funding amount will be agreed upon by both CDC and the recipient; however, it should be expected that approximately 3% (of a given project?s funding) will be dedicated to monitoring, reporting, and evaluation activities. CDC and the recipient will agree upon the specific funding amounts within review of each project?s work plan and budget.

Monitoring

CDC expects that the work conducted under this NOFO will be structured as a series of discrete projects oriented at achieving elements of the NOFO?s strategic objectives. CDC and the recipient will jointly develop formal performance measures shortly after award based on activities within each project. For each project, these performance measures must include CDC?s Division of Global Health Protection?s Division-wide Indicators (DWIs), as well as other CDC or recipient?s standard indicators relevant to the intended outcomes of the project. The DWIs include indicators that are required reporting for CDC, such as for OMB, HHS, USG Global Health Security Agenda (GHSA) interagency, and Healthy People. At a minimum, applicants should describe proposed process measures for the strategies and activities in the logic model, and proposed outcome measures for the period of performance outcomes in the logic model.

While recipients will be responsible for reporting on DWIs relevant to proposed strategies and activities, they are not limited to only DWIs listed below. Applicants can, and are encouraged to, propose additional relevant indicators that, combined with relevant DWIs, will be monitored over the life of the NOFO. Recipients will also be encouraged to identify relevant USG GHSA
Interagency Metrics, WHO Joint External Evaluation (JEE), and/or Healthy People 2030 standardized metrics and WHO benchmarks.

<table>
<thead>
<tr>
<th>Technical Area</th>
<th>Division of Global Health Protection (DGHP) Division-wide Indicators (DWIs) as of April 2019</th>
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</thead>
<tbody>
<tr>
<td>Workforce Development (WD)</td>
<td>WD#1: Number of individuals trained by CDC to prevent, detect and respond to public health threats</td>
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<td></td>
<td>WD#2: Number of Field Epidemiology Training Program (FETP) residents trained by CDC that have participated in outbreak investigations and responses</td>
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<td></td>
<td>WD#3: Number and proportion of subnational jurisdictions per country that have had at least one staff member trained by FETP-Frontline</td>
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<td></td>
<td>WD#4: Number of CDC staff ready to provide emergency management and response assistance</td>
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<tr>
<td>Emergency Management and Response (EMR)</td>
<td>EMR#1: Number of public health events of international importance monitored and reported</td>
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<tr>
<td></td>
<td>EMR#2: Number of public health events and other global health emergency responses supported by CDC</td>
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<tr>
<td></td>
<td>EMR#3: Number of outbreaks investigated and responded to by the country</td>
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<tr>
<td></td>
<td>EMR#4: Number and proportion of countries with an established Public Health Emergency Operations Center (PHEOC) that have used their PHEOC for a real-world response or simulation</td>
</tr>
<tr>
<td>Surveillance Systems (SS) and Laboratory Systems (LS)</td>
<td>SS/LS#1: Number and proportion of country-prioritized diseases and pathogens with laboratory testing capacity, surveillance system, and routine reporting to public health authorities</td>
</tr>
<tr>
<td></td>
<td>SS#2: Number and proportion of countries with a centralized national database that includes linked suspect case reports and laboratory data from subnational jurisdictions for the country’s priority notifiable diseases/syndromes</td>
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<td></td>
<td>LS#2: Number and proportion of designated laboratories that have bio-risk management policies, physical security controls and inventories for potential high consequence pathogens and toxins</td>
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<tr>
<td></td>
<td>LS#3: Number of new diagnostic tests established in national or regional laboratories with CDC support</td>
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<td></td>
<td>LS#4: Number of new strains or pathogens detected or discovered with</td>
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<tr>
<td><strong>CDC support</strong></td>
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<tr>
<td><strong>LS#5:</strong> Number and proportion of countries that have developed a national laboratory specimen referral system and transport networks</td>
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</tr>
<tr>
<td><strong>LS#6:</strong> Number and proportion of laboratory facilities, designated in the national action plan for antimicrobial resistance (AMR) or as part of a national surveillance system, that conduct antimicrobial susceptibility testing (AST) and have reported susceptibility data to a designated national body</td>
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<tr>
<td><strong>LS #7:</strong> Number and proportion of countries that have adopted and implemented a national program of quality management systems (QMS)</td>
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<tr>
<th><strong>Institutional Development (ID)</strong></th>
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</thead>
<tbody>
<tr>
<td><strong>ID#1:</strong> Number of countries with a National Public Health Institute (NPHI) that was strengthened with CDC support</td>
</tr>
<tr>
<td><strong>ID#2:</strong> Number of countries whose core public health functions (laboratory, surveillance, workforce development and emergency management and response) are coordinated by the NPHI</td>
</tr>
</tbody>
</table>

Performance reports will be based on which NOFO activities and outcomes are identified in the logic model. Performance reports will be submitted to CDC in accordance with the requirements listed under this NOFO and overall performance will be reviewed on regular technical calls as well as through joint strategic review meetings.

**Evaluation**

The potential evaluation questions and/or topics below are examples of what the applicant may be expected to answer through evaluation(s). Applicants should include at least 1, but no more than 3 potential evaluation questions, or evaluation topics if specific questions are unknown. It is acceptable to provide only evaluation questions, only evaluation topics, or a combination of both evaluation questions and topic, as needed. Applicants should consider but are not limited to the following areas when developing evaluation questions and/or topics.

Sample Evaluation Topics:

- Program evaluations to measure the differences in outbreak responses, or other public health responses, in a country, before and after public health investments (in terms of days of outbreak start, days to outbreak detection, laboratory confirmation of outbreak, days to control outbreak, etc.).
- Extent to which enhancements in public health surveillance in a country improved outbreak response (in terms of outbreak(s) controlled, cases averted, and time lags from specimen detection to collection).
- Extent to which enhancements of the public laboratory systems, such as addition of a specific laboratory capacity in a country, improved outbreak response (in terms of outbreaks detected controlled, cases averted, and time lags from specimen collection to detection).
- Program evaluations to measure if the coverage and capacity of the specimen referral
Final evaluation questions and data sources will be determined together with CDC within 6 months after the award and will be included in the submission of the evaluation and performance measurement plan (EPMP). Evaluations are expected to align with national, USG, and agency priorities and programmatic gaps, and maybe be reviewed by global action committees. As such, the evaluation topics listed in this announcement may be amended.

**Dissemination of Evaluation and Performance Measures:** By the end of the period of performance, evaluation and performance measures will yield findings to demonstrate the value of the NOFO. The findings should be disseminated through the Annual Progress Report (APR) and the recipient is expected to pursue additional dissemination in public domains, including in public health journals, including global health journals, conferences and through informal channels (e.g., website, newsletters) where applicable.

**ii. Applicant Evaluation and Performance Measurement Plan**

Applicants must provide an evaluation and performance measurement plan that demonstrates how the recipient will fulfill the requirements described in the CDC Evaluation and Performance Measurement and Project Description sections of this NOFO. At a minimum, the plan must describe:

- How applicant will collect the performance measures, respond to the evaluation questions, and use evaluation findings for continuous program quality improvement.
- How key program partners will participate in the evaluation and performance measurement planning processes.
- Available data sources, feasibility of collecting appropriate evaluation and performance data, and other relevant data information (e.g., performance measures proposed by the applicant)
- Plans for updating the Data Management Plan (DMP), if applicable, for accuracy throughout the lifecycle of the project. The DMP should provide a description of the data that will be produced using these NOFO funds; access to data; data standards ensuring released data have documentation describing methods of collection, what the data represent, and data limitations; and archival and long-term data preservation plans. For more information about CDC’s policy on the DMP, see [https://www.cdc.gov/grants/additionalrequirements/ar-25.html](https://www.cdc.gov/grants/additionalrequirements/ar-25.html).

Where the applicant chooses to, or is expected to, take on specific evaluation studies, they should be directed to:

- Describe the type of evaluations (i.e., process, outcome, or both).
- Describe key evaluation questions to be addressed by these evaluations.
- Describe other information (e.g., measures, data sources).

Recipients will be required to submit a more detailed Evaluation and Performance Measurement plan, including a DMP, if applicable, within the first 6 months of award, as described in the
c. Organizational Capacity of Recipients to Implement the Approach

The applicant should provide as part of their appendix the following documents:

1. Curricula vitae (CVs)/Resumes for positions related to Principal Investigator, Project Director, Business Official, and other key staff related to program planning and implementation, finance, and M&E.
2. Job descriptions (maximum 1 page per job description) for key positions including: Principal Investigator/Project Director, Business Official, and other key staff related to program planning and implementation, finance, and M&E.
3. Organizational chart (maximum 1 page)

The above referenced documents to be submitted in the appendix should demonstrate the organization's capacity to address the requirements of the NOFO.

Applicants must title these documents in their appendix as follows: "CVs/Resumes," "Job Descriptions," "Organizational Chart," and upload it at www.grants.gov.

d. Work Plan

The applicant must submit one application with clearly marked separate budget and workplan for each component within their application. Please note that only one application with clearly marked separate workplan and budget for each component will be accepted.

Applicant must include a work plan that demonstrates how the outcomes, strategies, activities, timelines, and staffing will take place over the course of the award. Applicants must submit a detailed work plan for the first year of the project, and a high-level work plan in subsequent years. An example work plan is shown below. Applicants are not required to use this format, as long as they include the information above.

<table>
<thead>
<tr>
<th>Period of Performance Outcome:</th>
<th>Outcome Measure:</th>
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</thead>
<tbody>
<tr>
<td>Strategies and Activities</td>
<td>Process Measure</td>
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e. CDC Monitoring and Accountability Approach
Monitoring activities include routine and ongoing communication between CDC and recipients, site visits, and recipient reporting (including work plans, performance, and financial reporting). Consistent with applicable grants regulations and policies, CDC expects the following to be included in post-award monitoring for grants and cooperative agreements:

- Tracking recipient progress in achieving the desired outcomes.
- Ensuring the adequacy of recipient systems that underlie and generate data reports.
- Creating an environment that fosters integrity in program performance and results.

Monitoring may also include the following activities deemed necessary to monitor the award:

- Ensuring that work plans are feasible based on the budget and consistent with the intent of the award.
- Ensuring that recipients are performing at a sufficient level to achieve outcomes within stated timeframes.
- Working with recipients on adjusting the work plan based on achievement of outcomes, evaluation results and changing budgets.
- Monitoring performance measures (both programmatic and financial) to assure satisfactory performance levels.

Monitoring and reporting activities that assist grants management staff (e.g., grants management officers and specialists, and project officers) in the identification, notification, and management of high-risk recipients.

The recipient(s) will be required to collaborate with CDC in-country offices for technical oversight of project activities to be implemented under this NOFO. For countries where there is no in-country CDC office, the recipient will be required to work with CDC headquarters (HQ) for technical oversight of project activities to be implemented under this NOFO. In addition to the project officer, the recipient will collaborate with in-country or HQ contacts, Subject Matter Experts (SMEs) and technical leads. The project officer for this award will provide relevant contacts of CDC staff and coordinate discussions with the award recipients.

f. CDC Program Support to Recipients (THIS SECTION APPLIES ONLY TO COOPERATIVE AGREEMENTS)
In a cooperative agreement, CDC staff is substantially involved in the program activities, above and beyond routine grant monitoring. CDC activities for this program include, but are not limited to, the following:

1. Organize an orientation meeting with the recipient for a briefing on applicable U.S. Government and HHS/CDC expectations, regulations and key management requirements, as well as report formats and contents. The orientation could include meetings with staff from HHS agencies and/or other parts of the USG.
2. Review and make recommendations as necessary to the process used by the recipient to select key personnel and/or post-award subcontractors and/or sub recipients to be involved in the activities performed under this agreement.
3. Provide technical assistance, as mutually agreed upon, and revise annually during validation of the first and subsequent annual work plans. This could include expert technical assistance and targeted training activities in specialized areas, such as surveillance, use of data for program planning purposes, lab programs etc.
4. Provide technical assistance, where applicable, to help the recipient meet U.S. Government financial and reporting requirements approved by the Office of Management and Budget (OMB).
5. Collaborate with the recipient on designing and implementing the activities listed above, including, but not limited to: the provision of technical assistance to develop program activities, data management and analysis, quality assurance, surveillance program, the presentation and possibly publication of program results and findings, and the management and tracking of finances.
6. CDC offices in-country, where applicable, may assist the recipient in identifying and connecting with other partners working towards the objective of this NOFO and the recipient shall ensure work is not duplicative but complementary and supportive to existing efforts funded by CDC and the rest of the USG.
7. CDC, via project officer, will provide contact for in-country staff, Subject Matter Experts (SMEs) and technical leads from CDC where applicable for the recipient to coordinate activities at the country level.
8. Provide technical assistance or advice on any data collections on 10 or more people that are planned or conducted by the recipient. All such data collections-- where CDC staff will be or are approving, directing, conducting, managing, or owning data-- must undergo OMB project determinations by CDC and may require OMB Paperwork Reduction Act (PRA) clearance prior to the start of the project.
9. Provide consultation and scientific and technical assistance based on appropriate HHS/CDC documents to promote the use of best practices known at the time.
10. Assist the recipient in developing and implementing quality-assurance criteria and procedures.
11. Serve as co-authors on manuscripts and dissemination products developed as part of this project.
12. Facilitate in-country planning and review meetings for technical assistance activities.
13. Provide technical oversight for all activities under this award.
14. Ensure the recipient?s Evaluation and Performance Measurement Plan is aligned with the strategic information guidance established by HHS/CDC and USG.
15. Provide ethical reviews, as necessary, for evaluation activities, including from HHS/CDC headquarters. Evaluations can be process, outcome or impact
a. Process Evaluation: measures how the intervention was delivered, what worked/did not, differences between the intended population and the population served, and access to the intervention
b. Outcome Evaluation: determines effects of intervention in target population(s) (e.g., change in knowledge, attitudes, behavior, capacity, etc.)
c. Impact Evaluation: measures net effects of program and prove of causality
16. Supply the recipient with protocols for related evaluations and/or assessment
B. Award Information

1. Funding Instrument Type: Cooperative Agreement
CDC's substantial involvement in this program appears in the CDC Program Support to Recipients Section.

2. Award Mechanism: U2H

3. Fiscal Year: 2020
Estimated Total Funding: $50,000,000
4. Approximate Total Fiscal Year Funding: $2,300,000

This amount is subject to the availability of funds.

5. Approximate Period of Performance Funding: $50,000,000

6. Total Period of Performance Length: 5

7. Expected Number of Awards: 3

8. Approximate Average Award: $2,300,000 Per Budget Period

This amount is subject to the availability of funds.

9. Award Ceiling: $0 Per Project Period
There is no award ceiling for this NOFO.

10. Award Floor: $0 Per Project Period
N/A

11. Estimated Award Date: 09/30/2020

Throughout the period of performance, CDC will continue the award based on the availability of funds, the evidence of satisfactory progress by the recipient (as documented in required reports), and the determination that continued funding is in the best interest of the federal government. The total number of years for which federal support has been approved (period of performance) will be shown in the “Notice of Award.” This information does not constitute a commitment by the federal government to fund the entire period. The total period of performance comprises the initial competitive segment and any subsequent non-competitive continuation award(s).

12. Budget Period Length: 12 month(s)
13. Direct Assistance
Direct Assistance (DA) is not available through this NOFO.

C. Eligibility Information

1. Eligible Applicants

Eligibility Category:

- State governments
- County governments
- City or township governments
- Special district governments
- Independent school districts
- Public and State controlled institutions of higher education
- Native American tribal governments (Federally recognized)
- Public housing authorities/Indian housing authorities
- Native American tribal organizations (other than Federally recognized tribal governments)
- Nonprofits having a 501(c)(3) status with the IRS, other than institutions of higher education
- Nonprofits without 501(c)(3) status with the IRS, other than institutions of higher education
- Private institutions of higher education
- For profit organizations other than small businesses
- Small businesses
- Others (see text field entitled "Additional Information on Eligibility" for clarification)
- Unrestricted (i.e., open to any type of entity above), subject to any clarification in text field entitled "Additional Information on Eligibility"

Additional Eligibility Category:

Government Organizations:

- State (includes the District of Columbia)
Local governments or their bona fide agents
Territorial governments or their bona fide agents in the Commonwealth of Puerto Rico, the Virgin Islands, the Commonwealth of the Northern Marianna Islands, American Samoa, Guam, the Federated States of Micronesia, the Republic of the Marshall Islands, and the Republic of Palau.
State controlled institutions of higher education
American Indian or Alaska Native tribal governments (federally recognized or state-recognized)

Non-government Organizations:
American Indian or Alaska native tribally designated organizations

Other:
Private colleges and universities
Community-based organizations
Faith-based organizations

2. Additional Information on Eligibility
This is an open competition NOFO

3. Justification for Less than Maximum Competition

4. Cost Sharing or Matching
Cost Sharing / Matching Requirement: No

5. Maintenance of Effort
Maintenance of Effort is not required for this program.
D. Required Registrations

Additional materials that may be helpful to applicants: http://www.cdc.gov/od/pgo/funding/docs/FinancialReferenceGuide.pdf.

1. Required Registrations

An organization must be registered at the three following locations before it can submit an application for funding at www.grants.gov.

a. Data Universal Numbering System: All applicant organizations must obtain a Data Universal Numbering System (DUNS) number. A DUNS number is a unique nine-digit identification number provided by Dun & Bradstreet (D&B). It will be used as the Universal Identifier when applying for federal awards or cooperative agreements.

The applicant organization may request a DUNS number by telephone at 1-866-705-5711 (toll free) or internet at http://fedgov.dnb.com/webform/displayHomePage.do. The DUNS number will be provided at no charge.

If funds are awarded to an applicant organization that includes sub-recipients, those sub-recipients must provide their DUNS numbers before accepting any funds.

b. System for Award Management (SAM): The SAM is the primary registrant database for the federal government and the repository into which an entity must submit information required to conduct business as a recipient. All applicant organizations must register with SAM, and will be assigned a SAM number. All information relevant to the SAM number must be current at all times during which the applicant has an application under consideration for funding by CDC. If an award is made, the SAM information must be maintained until a final financial report is submitted or the final payment is received, whichever is later. The SAM registration process can require 10 or more business days, and registration must be renewed annually. Additional information about registration procedures may be found at https://www.sam.gov/SAM/.

c. Grants.gov: The first step in submitting an application online is registering your organization at www.grants.gov, the official HHS E-grant Web site. Registration information is located at the "Applicant Registration" option at www.grants.gov.

All applicant organizations must register at www.grants.gov. The one-time registration process usually takes not more than five days to complete. Applicants should start the registration process as early as possible.

<table>
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<tr>
<th>Step</th>
<th>System</th>
<th>Requirements</th>
<th>Duration</th>
<th>Follow Up</th>
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</table>
| 1    | Data Universal Numbering System (DUNS) | 1. Click on http://fedgov.dnb.com/webform  
2. Select Begin DUNS search/request process  
3. Select your country or territory and follow instructions to obtain your DUNS 9-digit #  
4. Request appropriate staff member(s) to obtain DUNS | 1-2 Business Days | To confirm that you have been issued a new DUNS number check online at (http://fedgov.dnb.com/webform) or call 1-866-705-5711 |
number, verify & update information under DUNS number

2. System for Award Management (SAM) formerly Central Contractor Registration (CCR)
   1. Retrieve organizations DUNS number
   2. Go to https://www.sam.gov/SAM/ and designate an E-Biz POC (note CCR username will not work in SAM and you will need to have an active SAM account before you can register on grants.gov)
   3-5 Business Days but up to 2 weeks and must be renewed once a year

   For SAM Customer Service Contact https://fsd.gov/fsd-gov/home.do
   Calls: 866-606-8220

3. Grants.gov
   1. Set up an individual account in Grants.gov using organization new DUNS number to become an authorized organization representative (AOR)
   2. Once the Account is set up the E_BIZ POC will be notified via email
   3. Log into grants.gov using the password the E-BIZ POC received and create new password
   4. This authorizes the AOR to submit the applications on behalf of the organization
   Same day but can take 8 weeks to be fully registered and approved in the system (note, applicants MUST obtain a DUNS number and SAM account before applying to grants.gov)

   Register early! Log into Grants.gov and check AOR status until it shows you have been approved

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2. Request Application Package
   Applicants may access the application package at www.grants.gov.

3. Application Package
   Applicants must download the SF-424, Application for Federal Assistance, package associated with this funding opportunity at www.grants.gov.

4. Submission Dates and Times
   If the application is not submitted by the deadline published in the NOFO, it will not be processed. Office of Grants Services (OGS) personnel will notify the applicant that their application did not meet the deadline. The applicant must receive pre-approval to submit a paper application (see Other Submission Requirements section for additional details). If the applicant
is authorized to submit a paper application, it must be received by the deadline provided by OGS.

a. Letter of Intent Deadline (must be emailed or postmarked by)
Due Date for Letter of Intent: N/A
N/A

b. Application Deadline
Due Date for Applications: **05/12/2020**, 11:59 p.m. U.S. Eastern Standard Time, at [www.grants.gov](http://www.grants.gov). If Grants.gov is inoperable and cannot receive applications, and circumstances preclude advance notification of an extension, then applications must be submitted by the first business day on which grants.gov operations resume.

5. CDC Assurances and Certifications
All applicants are required to sign and submit “Assurances and Certifications” documents indicated at [http://wwwn.cdc.gov/grantassurances/](http://www.cdc.gov/grants/documents/PPMR-G-CDC-Risk-Questionnaire.pdf) / Homepage.aspx. Applicants may follow either of the following processes:

- Complete the applicable assurances and certifications with each application submission, name the file “Assurances and Certifications” and upload it as a PDF file with at [www.grants.gov](http://www.grants.gov)
- Complete the applicable assurances and certifications and submit them directly to CDC on an annual basis at [http://wwwn.cdc.gov/grantassurances/](http://www.cdc.gov/grants/documents/PPMR-G-CDC-Risk-Questionnaire.pdf) / Homepage.aspx

Assurances and certifications submitted directly to CDC will be kept on file for one year and will apply to all applications submitted to CDC by the applicant within one year of the submission date.

Risk Assessment Questionnaire Requirement
CDC is required to conduct pre-award risk assessments to determine the risk an applicant poses to meeting federal programmatic and administrative requirements by taking into account issues such as financial instability, insufficient management systems, non-compliance with award conditions, the charging of unallowable costs, and inexperience. The risk assessment will include an evaluation of the applicant’s CDC Risk Questionnaire, located at [https://www.cdc.gov/grants/documents/PPMR-G-CDC-Risk-Questionnaire.pdf](https://www.cdc.gov/grants/documents/PPMR-G-CDC-Risk-Questionnaire.pdf), as well as a review of the applicant’s history in all available systems; including OMB-designated repositories of government-wide eligibility and financial integrity systems (see 45 CFR 75.205(a)), and other sources of historical information. These systems include, but are not limited to: FAPIIS ([https://www.fapiis.gov/](https://www.fapiis.gov/)), including past performance on federal contracts as per Duncan Hunter National Defense Authorization Act of 2009; Do Not Pay list; and System for Award Management (SAM) exclusions.
CDC requires all applicants to complete the Risk Questionnaire, OMB Control Number 0920-1132 annually. This questionnaire, which is located at https://www.cdc.gov/grants/documents/PPMR-G-CDC-Risk-Questionnaire.pdf, along with supporting documentation must be submitted with your application by the closing date of the Notice of Funding Opportunity Announcement. If your organization has completed CDC’s Risk Questionnaire within the past 12 months of the closing date of this NOFO, then you must submit a copy of that questionnaire, or submit a letter signed by the authorized organization representative to include the original submission date, organization’s EIN and DUNS. When uploading supporting documentation for the Risk Questionnaire into this application package, clearly label the documents for easy identification of the type of documentation. For example, a copy of Procurement policy submitted in response to the questionnaire may be labeled using the following format: Risk Questionnaire Supporting Documents _ Procurement Policy.

**Duplication of Efforts**

Applicants are responsible for reporting if this application will result in programmatic, budgetary, or commitment overlap with another application or award (i.e. grant, cooperative agreement, or contract) submitted to another funding source in the same fiscal year. Programmatic overlap occurs when (1) substantially the same project is proposed in more than one application or is submitted to two or more funding sources for review and funding consideration or (2) a specific objective and the project design for accomplishing the objective are the same or closely related in two or more applications or awards, regardless of the funding source. Budgetary overlap occurs when duplicate or equivalent budgetary items (e.g., equipment, salaries) are requested in an application but already are provided by another source. Commitment overlap occurs when an individual’s time commitment exceeds 100 percent, whether or not salary support is requested in the application. Overlap, whether programmatic, budgetary, or commitment of an individual’s effort greater than 100 percent, is not permitted. Any overlap will be resolved by the CDC with the applicant and the PD/PI prior to award. Report Submission: The applicant must upload the report in Grants.gov under “Other Attachment Forms.” The document should be labeled: "Report on Programmatic, Budgetary, and Commitment Overlap.”

### 6. Content and Form of Application Submission

Applicants are required to include all of the following documents with their application package at www.grants.gov.

### 7. Letter of Intent

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<thead>
<tr>
<th>Is a LOI:</th>
<th>Not Applicable</th>
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<tbody>
<tr>
<td>Not applicable</td>
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### 8. Table of Contents

(There is no page limit. The table of contents is not included in the project narrative page limit): The applicant must provide, as a separate attachment, the “Table of Contents” for the entire submission package.
Provide a detailed table of contents for the entire submission package that includes all of the documents in the application and headings in the "Project Narrative" section. Name the file "Table of Contents" and upload it as a PDF file under "Other Attachment Forms" at www.grants.gov.

### 9. Project Abstract Summary

A project abstract is included on the mandatory documents list and must be submitted at www.grants.gov. The project abstract must be a self-contained, brief summary of the proposed project including the purpose and outcomes. This summary must not include any proprietary or confidential information. Applicants must enter the summary in the "Project Abstract Summary" text box at www.grants.gov.

### 10. Project Narrative

Multi-component NOFOs may have a maximum of 15 pages for the “base” (subsections of the Project Description that the components share with each other, which may include target population, inclusion, collaboration, etc.); and up to 4 additional pages per component for Project Narrative subsections that are specific to each component.

Text should be single spaced, 12 point font, 1-inch margins, and number all pages.

Page limits include work plan; content beyond specified limits may not be reviewed. Applicants should use the federal plain language guidelines and Clear Communication Index to respond to this Notice of Funding Opportunity Announcement. Note that recipients should also use these tools when creating public communication materials supported by this NOFO. Failure to follow the guidance and format may negatively impact scoring of the application.

**a. Background**

Applicants must provide a description of relevant background information that includes the context of the problem (See CDC Background).

**b. Approach**

**i. Purpose**

Applicants must describe in 2-3 sentences specifically how their application will address the problem as described in the CDC Background section.

**ii. Outcomes**

Applicants must clearly identify the outcomes they expect to achieve by the end of the period of performance. Outcomes are the results that the program intends to achieve. All outcomes must indicate the intended direction of change (e.g., increase, decrease, maintain). (See the logic model in the Approach section of the CDC Project Description.)
iii. Strategies and Activities
Applicants must provide a clear and concise description of the strategies and activities they will use to achieve the period of performance outcomes. Applicants must select existing evidence-based strategies that meet their needs, or describe in the Applicant Evaluation and Performance Measurement Plan how these strategies will be evaluated over the course of the period of performance. (See CDC Project Description: Strategies and Activities section.)

1. Collaborations
Applicants must describe how they will collaborate with programs and organizations either internal or external to CDC. Applicants must address the Collaboration requirements as described in the CDC Project Description.

2. Target Populations and Health Disparities
Applicants must describe the specific target population(s) in their jurisdiction and explain how such a target will achieve the goals of the award and/or alleviate health disparities. The applicants must also address how they will include specific populations that can benefit from the program that is described in the Approach section. Applicants must address the Target Populations and Health Disparities requirements as described in the CDC Project Description.

c. Applicant Evaluation and Performance Measurement Plan
Applicants must provide an evaluation and performance measurement plan that demonstrates how the recipient will fulfill the requirements described in the CDC Evaluation and Performance Measurement and Project Description sections of this NOFO. At a minimum, the plan must describe:

- How applicant will collect the performance measures, respond to the evaluation questions, and use evaluation findings for continuous program quality improvement. The Paperwork Reduction Act of 1995 (PRA): Applicants are advised that any activities involving information collections (e.g., surveys, questionnaires, applications, audits, data requests, reporting, recordkeeping and disclosure requirements) from 10 or more individuals or non-Federal entities, including State and local governmental agencies, and funded or sponsored by the Federal Government are subject to review and approval by the Office of Management and Budget. For further information about CDC’s requirements under PRA see [https://www.cdc.gov/od/science/integrity/reducePublicBurden/](https://www.cdc.gov/od/science/integrity/reducePublicBurden/).
- How key program partners will participate in the evaluation and performance measurement planning processes.
- Available data sources, feasibility of collecting appropriate evaluation and performance data, data management plan (DMP), and other relevant data information (e.g., performance measures proposed by the applicant).

Where the applicant chooses to, or is expected to, take on specific evaluation studies, they should be directed to:
• Describe the type of evaluations (i.e., process, outcome, or both).
• Describe key evaluation questions to be addressed by these evaluations.
• Describe other information (e.g., measures, data sources).

Recipients will be required to submit a more detailed Evaluation and Performance Measurement plan (including the DMP elements) within the first 6 months of award, as described in the Reporting Section of this NOFO.

d. Organizational Capacity of Applicants to Implement the Approach
Applicants must address the organizational capacity requirements as described in the CDC Project Description.

11. Work Plan
(Included in the Project Narrative’s page limit)
Applicants must prepare a work plan consistent with the CDC Project Description Work Plan section. The work plan integrates and delineates more specifically how the recipient plans to carry out achieving the period of performance outcomes, strategies and activities, evaluation and performance measurement.

12. Budget Narrative
Applicants must submit an itemized budget narrative. When developing the budget narrative, applicants must consider whether the proposed budget is reasonable and consistent with the purpose, outcomes, and program strategy outlined in the project narrative. The budget must include:

• Salaries and wages
• Fringe benefits
• Consultant costs
• Equipment
• Supplies
• Travel
• Other categories
• Contractual costs
• Total Direct costs
• Total Indirect costs

Indirect costs could include the cost of collecting, managing, sharing and preserving data. Indirect costs on grants awarded to foreign organizations and foreign public entities and performed fully outside of the territorial limits of the U.S. may be paid to support the costs of compliance with federal requirements at a fixed rate of eight percent of MTDC exclusive of
tuition and related fees, direct expenditures for equipment, and subawards in excess of $25,000. Negotiated indirect costs may be paid to the American University, Beirut, and the World Health Organization.

If applicable and consistent with the cited statutory authority for this announcement, applicant entities may use funds for activities as they relate to the intent of this NOFO to meet national standards or seek health department accreditation through the Public Health Accreditation Board (see: http://www.phaboard.org). Applicant entities to whom this provision applies include state, local, territorial governments (including the District of Columbia, the Commonwealth of Puerto Rico, the Virgin Islands, the Commonwealth of the Northern Marianna Islands, American Samoa, Guam, the Federated States of Micronesia, the Republic of the Marshall Islands, and the Republic of Palau), or their bona fide agents, political subdivisions of states (in consultation with states), federally recognized or state-recognized American Indian or Alaska Native tribal governments, and American Indian or Alaska Native tribally designated organizations. Activities include those that enable a public health organization to deliver public health services such as activities that ensure a capable and qualified workforce, up-to-date information systems, and the capability to assess and respond to public health needs. Use of these funds must focus on achieving a minimum of one national standard that supports the intent of the NOFO. Proposed activities must be included in the budget narrative and must indicate which standards will be addressed.

Vital records data, including births and deaths, are used to inform public health program and policy decisions. If applicable and consistent with the cited statutory authority for this NOFO, applicant entities are encouraged to collaborate with and support their jurisdiction’s vital records office (VRO) to improve vital records data timeliness, quality and access, and to advance public health goals. Recipients may, for example, use funds to support efforts to build VRO capacity through partnerships; provide technical and/or financial assistance to improve vital records timeliness, quality or access; or support vital records improvement efforts, as approved by CDC.

Applicants must name this file “Budget Narrative” and upload it as a PDF file at www.grants.gov. If requesting indirect costs in the budget, a copy of the indirect cost-rate agreement is required. If the indirect costs are requested, include a copy of the current negotiated federal indirect cost rate agreement or a cost allocation plan approval letter for those Recipients under such a plan. Applicants must name this file “Indirect Cost Rate” and upload it at www.grants.gov.

See information above.

13. Intergovernmental Review

Executive Order 12372 does not apply to this program.

14. Pilot Program for Enhancement of Employee Whistleblower Protections

Pilot Program for Enhancement of Employee Whistleblower Protections: All applicants will be subject to a term and condition that applies the terms of 48 Code of Federal Regulations (CFR) section 3.908 to the award and requires that recipients inform their employees in writing (in the predominant native language of the workforce) of employee whistleblower rights and protections under 41 U.S.C. 4712.
14a. Funds Tracking
Proper fiscal oversight is critical to maintaining public trust in the stewardship of federal funds. Effective October 1, 2013, a new HHS policy on subaccounts requires the CDC to set up payment subaccounts within the Payment Management System (PMS) for all new grant awards. Funds awarded in support of approved activities and drawdown instructions will be identified on the Notice of Award in a newly established PMS subaccount (P subaccount). Recipients will be required to draw down funds from award-specific accounts in the PMS. Ultimately, the subaccounts will provide recipients and CDC a more detailed and precise understanding of financial transactions. The successful applicant will be required to track funds by P-accounts/sub accounts for each project/cooperative agreement awarded. Applicants are encouraged to demonstrate a record of fiscal responsibility and the ability to provide sufficient and effective oversight. Financial management systems must meet the requirements as described 2 CFR 200 which include, but are not limited to, the following:

- Records that identify adequately the source and application of funds for federally-funded activities.
- Effective control over, and accountability for, all funds, property, and other assets.
- Comparison of expenditures with budget amounts for each Federal award.
- Written procedures to implement payment requirements.
- Written procedures for determining cost allowability.
- Written procedures for financial reporting and monitoring.

14b. Copyright Interests Provisions
This provision is intended to ensure that the public has access to the results and accomplishments of public health activities funded by CDC. Pursuant to applicable grant regulations and CDC’s Public Access Policy, Recipient agrees to submit into the National Institutes of Health (NIH) Manuscript Submission (NIHMS) system an electronic version of the final, peer-reviewed manuscript of any such work developed under this award upon acceptance for publication, to be made publicly available no later than 12 months after the official date of publication. Also at the time of submission, Recipient and/or the Recipient’s submitting author must specify the date the final manuscript will be publicly accessible through PubMed Central (PMC). Recipient and/or Recipient’s submitting author must also post the manuscript through PMC within twelve (12) months of the publisher's official date of final publication; however the author is strongly encouraged to make the subject manuscript available as soon as possible. The recipient must obtain prior approval from the CDC for any exception to this provision. The author's final, peer-reviewed manuscript is defined as the final version accepted for journal publication, and includes all modifications from the publishing peer review process, and all graphics and supplemental material associated with the article. Recipient and its submitting authors working under this award are responsible for ensuring that any publishing or copyright agreements concerning submitted articles reserve adequate right to fully comply with this provision and the license reserved by CDC. The manuscript will be hosted in both PMC and the CDC Stacks institutional repository system. In progress reports for this award, recipient must identify publications subject to the CDC Public Access Policy by using the applicable NIHMS identification number for up to three (3) months after the publication date and the PubMed
Central identification number (PMCID) thereafter.

**14c. Reporting of Foreign Taxes (International/Foreign projects only)**

A. Valued Added Tax (VAT) and Customs Duties – Customs and import duties, consular fees, customs surtax, valued added taxes, and other related charges are hereby authorized as an allowable cost for costs incurred for non-host governmental entities operating where no applicable tax exemption exists. This waiver does not apply to countries where a bilateral agreement (or similar legal document) is already in place providing applicable tax exemptions and it is not applicable to Ministries of Health. Successful applicants will receive information on VAT requirements via their Notice of Award.

B. The U.S. Department of State requires that agencies collect and report information on the amount of taxes assessed, reimbursed and not reimbursed by a foreign government against commodities financed with funds appropriated by the U.S. Department of State, Foreign Operations and Related Programs Appropriations Act (SFOAA) (“United States foreign assistance funds”). Outlined below are the specifics of this requirement:

1) Annual Report: The recipient must submit a report on or before November 16 for each foreign country on the amount of foreign taxes charged, as of September 30 of the same year, by a foreign government on commodity purchase transactions valued at 500 USD or more financed with United States foreign assistance funds under this grant during the prior United States fiscal year (October 1 – September 30), and the amount reimbursed and unrebursed by the foreign government. [Reports are required even if the recipient did not pay any taxes during the reporting period.]

2) Quarterly Report: The recipient must quarterly submit a report on the amount of foreign taxes charged by a foreign government on commodity purchase transactions valued at 500 USD or more financed with United States foreign assistance funds under this grant. This report shall be submitted no later than two weeks following the end of each quarter: April 15, July 15, October 15 and January 15.

3) Terms: For purposes of this clause: “Commodity” means any material, article, supplies, goods, or equipment; “Foreign government” includes any foreign government entity; “Foreign taxes” means value-added taxes and custom duties assessed by a foreign government on a commodity. It does not include foreign sales taxes.

4) Where: Submit the reports to the Director and Deputy Director of the CDC office in the country(ies) in which you are carrying out the activities associated with this cooperative agreement. In countries where there is no CDC office, send reports to VATReporting@cdc.gov.

5) Contents of Reports: The reports must contain: a. recipient name; b. contact name with phone, fax, and e-mail; c. agreement number(s) if reporting by agreement(s); d. reporting period; e. amount of foreign taxes assessed by each foreign government; f. amount of any foreign taxes reimbursed by each foreign government; g. amount of foreign taxes unreimbursed by each foreign government.

6) Subagreements. The recipient must include this reporting requirement in all applicable subgrants and other subagreements.

**14d. Data Management Plan**

As identified in the Evaluation and Performance Measurement section, applications involving data collection must include a Data Management Plan (DMP) as part of their evaluation and performance measurement plan. The DMP is the applicant’s assurance of the quality of the
public health data through the data’s lifecycle and plans to deposit data in a repository to preserve and to make the data accessible in a timely manner. See web link for additional information:  [https://www.cdc.gov/grants/additionalrequirements/ar-25.html](https://www.cdc.gov/grants/additionalrequirements/ar-25.html)

### 15. Funding Restrictions

Restrictions that must be considered while planning the programs and writing the budget are:

- Recipients may not use funds for research.
- Recipients may not use funds for clinical care except as allowed by law.
- Recipients may use funds only for reasonable program purposes, including personnel, travel, supplies, and services.
- Generally, recipients may not use funds to purchase furniture or equipment. Any such proposed spending must be clearly identified in the budget.
- Reimbursement of pre-award costs generally is not allowed, unless the CDC provides written approval to the recipient.
- Other than for normal and recognized executive-legislative relationships, no funds may be used for:
  - publicity or propaganda purposes, for the preparation, distribution, or use of any material designed to support or defeat the enactment of legislation before any legislative body
  - the salary or expenses of any grant or contract recipient, or agent acting for such recipient, related to any activity designed to influence the enactment of legislation, appropriations, regulation, administrative action, or Executive order proposed or pending before any legislative body
- See Additional Requirement (AR) 12 for detailed guidance on this prohibition and additional guidance on lobbying for CDC recipients.
- The direct and primary recipient in a cooperative agreement program must perform a substantial role in carrying out project outcomes and not merely serve as a conduit for an award to another party or provider who is ineligible.
- In accordance with the United States Protecting Life in Global Health Assistance policy, all non-governmental organization (NGO) applicants acknowledge that foreign NGOs that receive funds provided through this award, either as a prime recipient or subrecipient, are strictly prohibited, regardless of the source of funds, from performing abortions as a method of family planning or engaging in any activity that promotes abortion as a method of family planning, or to provide financial support to any other foreign non-governmental organization that conducts such activities. See Additional Requirement (AR) 35 for applicability [https://www.cdc.gov/grants/additionalrequirements/ar-35.html](https://www.cdc.gov/grants/additionalrequirements/ar-35.html).

**Indirect Cost for Foreign Organization**

Indirect costs on grants awarded to foreign organizations and foreign public entities, and performed fully outside of the territorial limits of the U.S. may be paid to support the costs of compliance with federal requirements at a fixed rate of eight percent of MTDC exclusive of tuition and related fees, direct expenditures for equipment, and subawards in excess of $25,000.
Negotiated indirect costs may be paid to the American University, Beirut, and the World Health Organization. Indirect costs will not be reimbursed under grants to foreign organizations, international organizations, and foreign components of grants to domestic organizations (does not affect indirect cost reimbursement to the domestic entity for domestic activities). All requests for funds contained in the budget shall be stated in U.S. dollars. Once an award is made, CDC will not compensate foreign recipients for currency exchange fluctuations through the issuance of supplemental awards.

Public Financial Management Clause
The Parties acknowledge that HHS/CDC has the authority to assess the recipient’s systems required to manage the activities supported with US Government funds under this Agreement and that this NOFO is expressly conditioned upon that assessment, as well as any measures, mitigation or means by which the recipient has or will address the vulnerabilities or weaknesses, if any, found in that assessment. The recipient agrees to take the necessary action(s) to address the recommendations or requirements of the assessment as agreed separately in writing with HHS/CDC in accordance with an action plan to be jointly developed to address such recommendations or as otherwise contained in this agreement.

Conference Costs and Fees
U.S. Government funds under this award must not be used to finance the travel, per diem, hotel expenses, meals, conference fees or other conference costs for any member of a foreign government’s delegation to an international conference sponsored by a multilateral organization, as defined below, unless approved by CDC in writing.
• Definitions:
o A foreign government delegation is appointed by the national government (including ministries and agencies but excluding local, state and provincial entities) to act on behalf of the appointing authority at the international conference. A conference participant is a delegate for the purposes of this provision, only when there is an appointment or designation that the individual is authorized to officially represent the government or agency. A delegate may be a private citizen.
o An international conference is a meeting where there is an agenda, an organizational structure, and delegations from countries other than the conference location, in which country delegations participate through discussion, votes, etc.
o A multilateral organization is an organization established by international agreement and whose governing body is composed principally of foreign governments or other multilateral organizations.

Trafficking in Persons Provision
• No contractor or sub-recipient under this Agreement that is a private entity may, during the period of time that the award is in effect:
o engage in trafficking in persons, as defined in the Protocol to Prevent, Suppress, and Punish Trafficking in Persons, especially Women and Children, supplementing the UN Convention against Transnational Organized Crime;
o procure any sex act on account of which anything of value is given to or received by any person; or
o use forced labor in the performance of this award.
• If HHS/CDC determines that there is a reasonable basis to believe that any private party contractor or subrecipient has violated paragraph 1 of this section or that an employee of the
contractor or subrecipient has violated such a prohibition where that the employee’s conduct is associated with the performance of this award or may be imputed to the contractor or subrecipient, HHS/CDC may, without penalty, (i) require the Recipient to terminate immediately the contract or subaward in question or (ii) unilaterally terminate this Agreement in accordance with the termination provision.

• For purposes of this provision, “employee” means an individual who is engaged in the performance in any part of the Project as a direct employee, consultant, or volunteer of any private party contractor or subrecipient.

• The Applicant must include in all subagreements, including subawards and contracts, a provision prohibiting the conduct described in subsection a by private party subrecipients, contractors, or any of their employees.

Prohibition on Assistance to Drug Traffickers

• HHS/CDC reserves the right to terminate assistance to, or take other appropriate measures with respect to, any participant approved by HHS/CDC who is found to have been convicted of a narcotics offense or to have been engaged in drug trafficking as defined in 22 CFR Part 140.

• The Applicant agrees not to disburse, or sign documents committing the Applicant to disburse funds to a sub-recipient designated by HHS/CDC ("Designated Sub-recipient") until advised by HHS/CDC that: (1) any USG review of the Designated Sub-recipient and its key individuals has been completed; (2) any related certifications have been obtained; and (3) the assistance to the Designated Sub-recipient has been approved.

• The Applicant shall insert the following clause, or its substance, in its agreement with the Designated Sub-recipient:

• The Applicant reserves the right to terminate this Agreement or take other appropriate measures if the [Sub-recipient] or a key individual of the [Sub-recipient] is found to have been convicted of a narcotic offense or to have been engaged in drug trafficking as defined in 22 CFR Part 140.

Financing of Terrorism

Consistent with numerous United Nations Security Council resolutions, including UNSCR 1267 (1999) (http://www.undemocracy.com/S-RES-1269(1999).pdf), UNSCR 1368 (2001) (http://www.undemocracy.com/S-RES-1368(2001).pdf), UNSCR 1373 (2001) (http://www.undemocracy.com/S-RES-1373(2001).pdf), and UNSCR 1989 (2011), both HHS/CDC and the applicant are firmly committed to the international fight against terrorism, and in particular, against the financing of terrorism. It is the policy of HHS/CDC to seek to ensure that none of its funds are used, directly or indirectly, to provide support to individuals or entities associated with terrorism. In accordance with this policy, the Applicant agrees to use reasonable efforts to ensure that none of the HHS/CDC funds provided under this Agreement are used to provide support to individuals or entities associated with terrorism, including those identified on the U.S. Department of Treasury Office of Foreign Assets Control Specially Designated Nationals List. This provision must be included in all subagreements, including contracts and subawards, issued under this award.

Restriction on Assistance for Military or Paramilitary Purposes or for Police and Prisons

No funds or other support provided under the award may be used for support to any military or paramilitary force or activity, or for support to any police, prison authority, or other security or law enforcement forces without the prior written consent of HHS/CDC.

UN Security Council Sanctions List
It is the policy of HHS/CDC to seek to ensure that none of its funds are used, directly or indirectly, to provide support to individuals or entities designated for United Nations Security Council sanctions. In accordance with this policy, the applicant agrees to use reasonable efforts to ensure that none of the funds provided under this grant are used to provide support of individuals or entities designated for UN Security Council sanctions (compendium of Security Council Targeted Sanctions Lists at: http://www.un.org/sc/committees/list_compend.shtml). This provision must be included in all sub-agreements, including contracts and sub-awards, issued under this award.

**Worker’s Rights**

No funds or other support provided hereunder may be used for any activity that contributes to the violation of internationally recognized workers’ rights of workers in the recipient country.

In the event the Applicant is requested or wishes to provide assistance in areas that involve workers’ rights or the Applicant requires clarification from HHS/CDC as to whether the activity would be consistent with the limitation set forth above, the Applicant must notify HHS/CDC and provide a detailed description of the proposed activity. The Applicant must not proceed with the activity until advised by HHS/CDC that it may do so.

The Applicant must ensure that all employees and subcontractors and sub-recipients providing employment-related services hereunder are made aware of the restrictions set forth in this clause and must include this clause in all subcontracts and other sub-agreements entered into hereunder.

The term “internationally recognized worker rights” includes-- the right of association; the right to organize and bargain collectively; a prohibition on the use of any form of forced or compulsory labor; a minimum age for the employment of children, and a prohibition on the worst forms of child labor; and acceptable conditions of work with respect to minimum wages, hours of work, and occupational safety and health.

The term “worst forms of child labor” means-- all forms of slavery or practices similar to slavery, such as the sale or trafficking of children, debt bondage and serfdom, or forced or compulsory labor, including forced or compulsory recruitment of children for use in armed conflict; the use, procuring, or offering of a child for prostitution, for the production of pornography or for pornographic purposes; the use, procuring, or offering of a child for illicit activities in particular for the production and trafficking of drugs; and work which, by its nature or the circumstances in which it is carried out, is likely to harm the health, safety, or morals of children, as determined by the laws, regulations, or competent authority of the country.

**Investment Promotion**

No funds or other support provided hereunder may be used to provide a financial incentive to a business enterprise currently located in the United States for the purpose of inducing such an enterprise to relocate outside the United States if such incentive or inducement is likely to reduce the number of employees of such business enterprise in the United States because United States production is being replaced by such enterprise outside the United States.

In the event the Applicant requires clarification from HHS/CDC as to whether the activity would be consistent with the limitation set forth above, the Applicant must notify HHS/CDC and provide a detailed description of the proposed activity. The Applicant must not proceed
with the activity until advised by HHS/CDC that it may do so.

The Applicant must ensure that its employees and subcontractors and sub-recipients providing investment promotion services hereunder are made aware of the restrictions set forth in this clause and must include this clause in all subcontracts and other sub-agreements entered into hereunder.

**Contract Insurance Requirement**

To the extent that a host government partner enters into contracts expressly approved by the U.S. government, the host country government partner shall ensure that its contractors or subcontractors (a) provide, before commencing performance under any contracts or subcontracts funded under this agreement, such workers' compensation insurance or security as required by HHS/CDC and (b) continue to maintain such insurance until performance is completed. The host country government partner shall insert, in all contracts and subcontracts under this agreement, a clause similar to this clause (including this sentence) imposing upon those contractors and subcontractors the obligation to obtain workers’ compensation insurance or security as required by HHS/CDC.

**Source and Nationality and Other Procurement Restrictions**

Disbursements will be used exclusively to finance the costs of goods and services required for this Agreement [in accordance with 22 CFR 228, and] having their source and nationality in countries [included in Geographic Code [937 or 935]] OR [identified in subsection 6 below], except as HHS/CDC may otherwise agree in writing and as follows:

- Ocean transportation costs must be financed under the Agreement only on vessels under flag registry of [countries included in Code 935] OR [the following countries: LIST. Also see subsection 7 below on use of U.S.-flag vessels.
- Any motor vehicles financed under the Agreement will be of United States manufacture, except as HHS/CDC may otherwise agree in writing.
- The nationality of the contractor providing ocean and air shipping services will be deemed to be the ocean vessel's or aircraft's country of registry at the time of shipment.
- Provisions concerning restricted and ineligible goods and services may be provided in subsequent written communications between the parties. Special procurement rules apply to agricultural commodities, pharmaceuticals, pesticides, and fertilizer, none of which may be procured without advance written consent of HHS/CDC.
- Transportation by air of property or persons financed under this agreement will be on carriers holding United States certification to the extent service by such carriers is available under the Fly America Act. This requirement may be further described by HHS/CDC in subsequent written communications between the parties.
- Eligibility Date. No goods or services may be financed under the Agreement which are procured pursuant to orders or contracts firmly placed or entered into prior to the date of this Agreement, except as the Parties may otherwise agree in writing.
- Eligible countries for procurement: HHS/CDC to identify for specific agreement.
- Transportation
  - In addition to the requirements in subsection 1 above, costs of ocean or air transportation and related delivery services may not be financed under this Agreement, if the costs are for transportation under an ocean vessel or air charter which has not received prior HHS/CDC approval.
  - Unless HHS/CDC determines that privately owned U.S. -flag commercial ocean vessels are
not available at fair and reasonable rates for such vessels, or otherwise agrees in writing:

At least fifty percent (50%) of the gross tonnage of all goods (computed separately for dry bulk carriers, dry cargo liners and tankers) financed by HHS/CDC which may be transported on ocean vessels will be transported on privately owned U.S.-flag commercial vessels; and

At least fifty percent (50%) of the gross freight revenue generated by all shipments financed by HHS/CDC and transported to the territory of the Recipient on dry cargo liners shall be paid to or for the benefit of privately owned U.S.-flag commercial vessels. Compliance with the requirements of (1) and (2) of this subsection must be achieved with respect to both any cargo transported from U.S. ports and any cargo transported from non-U.S. ports, computed separately.

**Monitoring and Evaluation Section**

HHS/CDC or its designee will also undertake monitoring and evaluation of the defined activities within the agreement. The recipient must ensure reasonable access by HHS/CDC or its designee to all necessary sites, documentation, individuals and information to monitor, evaluate and verify the appropriate implementation the activities and use of HHS/CDC funding under this Agreement, must require a provision to this effect in all sub-awards or contracts financed by funds under this Agreement.

**Monitoring Reporting and Evaluation**

CDC programs must ensure that recipient’s Evaluation and Performance Measurement Plan is aligned with the guidance established by HHS/CDC and CDC’s Data for Partner Monitoring Program (DFPM). All evaluations conducted must submit an evaluation report using a format agreed upon by HHS/CDC.

**Human/Animal Subjects Restriction**

All plans for data collection from persons, animals or personal records and for laboratory specimen collection and testing that are expected to result in public reports will require protocols for technical review and review of institutional human or animal subjects protection considerations by CDC. Funds for implementing these activities will be restricted until all necessary institutional protocol approvals have been obtained. Funds for preparatory activities (e.g., protocol development, training, equipment, reagents, and site preparation) may be provided prior to protocol approval. To facilitate the early availability of funding, the budget and narrative should clarify which activities are preparatory.

Data collection protocols required for release of human/animal subjects funding restrictions must be submitted to the DGHP Science Office within 6 months of notification of such restrictions, but no later than the end of the first budget year. Requests for exceptions to these deadlines will need to be submitted in writing to the Grants Management Officer.

All protocol approvals should be obtained no later than the end of the subsequent budget period after the award or continuation has been made, provided that the Recipient has not been granted an exception to the deadlines specified above.

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**16. Other Submission Requirements**

a. **Electronic Submission:** Applications must be submitted electronically by using the forms
and instructions posted for this notice of funding opportunity at www.grants.gov. Applicants can complete the application package using Workspace, which allows forms to be filled out online or offline. All application attachments must be submitted using a PDF file format. Instructions and training for using Workspace can be found at www.grants.gov under the "Workspace Overview" option.

b. Tracking Number: Applications submitted through www.grants.gov are time/date stamped electronically and assigned a tracking number. The applicant’s Authorized Organization Representative (AOR) will be sent an e-mail notice of receipt when www.grants.gov receives the application. The tracking number documents that the application has been submitted and initiates the required electronic validation process before the application is made available to CDC.

c. Validation Process: Application submission is not concluded until the validation process is completed successfully. After the application package is submitted, the applicant will receive a “submission receipt” e-mail generated by www.grants.gov. A second e-mail message to applicants will then be generated by www.grants.gov that will either validate or reject the submitted application package. This validation process may take as long as two business days. Applicants are strongly encouraged to check the status of their application to ensure that submission of their package has been completed and no submission errors have occurred. Applicants also are strongly encouraged to allocate ample time for filing to guarantee that their application can be submitted and validated by the deadline published in the NOFO. Non-validated applications will not be accepted after the published application deadline date.

If you do not receive a “validation” e-mail within two business days of application submission, please contact www.grants.gov. For instructions on how to track your application, refer to the e-mail message generated at the time of application submission or the Grants.gov Online User Guide. https://www.grants.gov/help/html/help/index.htm?callingApp=custom&t=GGet_Started%2FGGet_Started.htm

d. Technical Difficulties: If technical difficulties are encountered at www.grants.gov, applicants should contact Customer Service at www.grants.gov. The www.grants.gov Contact Center is available 24 hours a day, 7 days a week, except federal holidays. The Contact Center is available by phone at 1-800-518-4726 or by e-mail at support@grants.gov. Application submissions sent by e-mail or fax, or on CDs or thumb drives will not be accepted. Please note that www.grants.gov is managed by HHS.

e. Paper Submission: If technical difficulties are encountered at www.grants.gov, applicants should call the www.grants.gov Contact Center at 1-800-518-4726 or e-mail them at support@grants.gov for assistance. After consulting with the Contact Center, if the technical difficulties remain unresolved and electronic submission is not possible, applicants may e-mail CDC GMO/GMS, before the deadline, and request permission to submit a paper application. Such requests are handled on a case-by-case basis. An applicant’s request for permission to submit a paper application must:
E. Review and Selection Process

1. Review and Selection Process: Applications will be reviewed in three phases.

a. Phase I Review
All applications will be initially reviewed for eligibility and completeness by the Office of Grants Services. Complete applications will be reviewed for responsiveness by Grants Management Officials and Program Officials. Non-responsive applications will not advance to Phase II review. Applicants will be notified that their applications did not meet eligibility and/or published submission requirements.

b. Phase II Review
A review panel will evaluate complete, eligible applications in accordance with the criteria below.

i. Approach
ii. Evaluation and Performance Measurement
iii. Applicant’s Organizational Capacity to Implement the Approach

Not more than thirty days after the Phase II review is completed, applicants will be notified electronically if their application does not meet eligibility or published submission requirements.

<table>
<thead>
<tr>
<th>Approach</th>
<th>Maximum Points: 35</th>
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<tbody>
<tr>
<td>To what extent does the applicant demonstrate a clear and concise understanding of the current public health problem and context relevant to the programmatic areas targeted? (5 points)</td>
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<tr>
<td>To what extent does the applicant describe activities that are evidence-based, realistic, achievable, measurable, and culturally appropriate to meet the objectives of this NOFO in the different contexts and challenges of the health system in Uganda? (10 points)</td>
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<tr>
<td>To what extent does the application include an overall strategy, including measurable timelines, clear M&amp;E procedures, and specific activities for meeting the proposed outcomes? (5 points)</td>
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<td>To what extent did the applicant’s approach describe in detail the proposed methodology/technical approach to meet the requirements of this NOFO? (5 points)</td>
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<td>To what extent does the application propose to build on and complement the current national program response? (5 points)</td>
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<td>To what extent does the applicant demonstrate experience and ability to coordinate with and</td>
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build capacity of Ministry of Health and/or other relevant host government institutions? (5 points)

<table>
<thead>
<tr>
<th>Evaluation and Performance Measurement</th>
<th>Maximum Points: 25</th>
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<tbody>
<tr>
<td>To what extent does the evaluation and performance measurement plan (EPMP) appropriately address performance measures (i.e., indicators), how often performance measures must be reported, how evaluation and performance measurement will track how target populations are affected by NOFO strategies, how evaluation findings and performance measures will be used and yield findings to demonstrate the value of the NOFO, and how results will be disseminated? (10 points)</td>
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<tr>
<td>To what extent does the applicant describe a performance monitoring system used to routinely review data and adjust program activities accordingly (5 points)?</td>
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<tr>
<td>Are there performance measures (i.e. indicators) developed for each program milestone, and incorporated into the financial and programmatic reports? (5 points)</td>
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<tr>
<td>To what extent does the applicant demonstrate a system to meet administrative, technical, and programmatic reporting requirements as stated in this NOFO? (5 points)</td>
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<tr>
<td>To what extent does the applicant demonstrate a system able to generate financial and program reports to show disbursement of funds and progress towards achieving the objectives of this NOFO? (5 points)</td>
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<tr>
<td>To what extent does the applicant describe an adequate and measurable plan to progressively strengthen the capacity of host government and target beneficiaries to respond to the public health problem? (5 points)</td>
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<table>
<thead>
<tr>
<th>Applicant's Organizational Capacity to Implement the Approach</th>
<th>Maximum Points: 40</th>
</tr>
</thead>
<tbody>
<tr>
<td>To what extent did the applicant demonstrate local experience and institutional capacity in implementing public health activities in Uganda? (5 points)</td>
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<tr>
<td>To what extent did the applicant describe their ability to work with the host government in implementing activities? (5 points)</td>
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<tr>
<td>To what extent did the applicant propose qualified staff, with appropriate technical experience, local experience, and language fluency to meet the goals of this NOFO? (5 points)</td>
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<tr>
<td>Are the staff roles clearly defined and did the applicant include CVs of key staff? (5 points)</td>
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<tr>
<td>To what extent did the management structure for the project demonstrate a clear plan for administration and management of the proposed activities, to manage the resources of the program, prepare reports, monitor and evaluate activities, audit expenditures and produce collect and analyze performance data? (5 points)</td>
<td></td>
</tr>
<tr>
<td>To what extent did the applicant demonstrate ability to submit quarterly financial and programmatic reports in a timely manner to the HHS/CDC office? (5 points)</td>
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<tr>
<th>Budget</th>
<th>Maximum Points: 0</th>
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<tbody>
<tr>
<td>The budget will not be scored but will be reviewed. Is the itemized budget for conducting the project, along with justification, reasonable and consistent with stated objectives and planned</td>
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program activities? Is the budget itemized, well justified and consistent with the goals of the NOFO? If applicable, did the Applicant clearly indicate activities and budget for each component in their submitted workplan?

c. Phase III Review

Final decision on which partner and activities to be funded will be made at the time of award. CDC can fund out of rank order in order: 1) to respond to an unforeseen public health emergency in Uganda; 2) to align with USG and/or agency prioritized technical areas and activities; 3) to align with funding availability for Uganda at the time of the award; 4) to ensure maximum coverage of GHS activities; and 5) to avoid duplication of activities in other CDC funding mechanisms.

In addition, the following factors also may affect funding decision: Funding Preferences

Funding Preference 1 Points: 15
Funding Preference 1: Preference to local and indigenous organizations
Deliverable 2: Letter from the PO clearly demonstrating how the organization meets the published criteria for local/indigenous partner
Label for Deliverable 1: Local Partner Preference

Local Partner Definition

To be considered a local partner under this NOFO, the applicant must submit supporting documentation demonstrating how their organization meets one of the three criteria listed below under the “Local Partner definition.” The supporting documentation must be included in the Appendices of the application and must be labeled as “Eligibility Documentation for Local Partner Definition.” Applicants that do not provide and/or label the supporting documentation required to meet the Local Partner definition above will not be considered eligible for review. A “local partner” may be an individual or sole proprietorship, an entity, or a joint venture or other arrangement. However, to be considered a local partner in a given country under this NOFO, the partner must meet the criteria under paragraph (1), (2), or (3) below:

(1) an individual must be a citizen or lawfully admitted permanent resident of and have his/her principal place of business in the country served by the country program with which the individual is or may become involved, and a sole proprietorship must be owned by such an individual; or
(2) an entity (e.g., a corporation or partnership):

1. must be incorporated or legally organized under the laws of, and have its principal place of business in, the country served by the country program with which the entity is or may become involved;
2. must be at least 75% beneficially owned by individuals who are citizens or lawfully admitted permanent residents of that same country, per sub-paragraph (2)(a), or by other corporations, partnerships or other arrangements that are local partners under this paragraph or paragraph (3);
3. at least 75% of the entity’s staff (senior, mid-level, support) must be citizens or lawfully admitted permanent residents of that same country, per sub-paragraph (2)(a), and at least 75% of the entity’s senior staff (i.e., managerial and professional personnel) must be citizens or lawfully admitted permanent residents of such country; and
4. where an entity has a Board of Directors, at least 51% of the members of the Board must also
be citizens or lawfully admitted permanent residents of such country; or

(3) a joint venture, unincorporated association, consortium, or other arrangement in which at least 75% of the funding under this award is or will be provided to members who are local partners under the criteria in paragraphs (1) or (2) above, and a local partner is designated as the managing member of the organization. Partner government ministries (e.g., Ministry of Health), sub-units of government ministries, and parastatal organizations in the country are considered local partners. A parastatal organization is defined as a fully or partially government-owned or government-funded organization. Such enterprises may function through a board of directors, similar to private corporations. However, ultimate control over the organization rests with the government.

Note: To be considered a local partner, the applicant must submit supporting documentation demonstrating their organization meets at least one of the three criteria listed above.

**Review of risk posed by applicants.**

Prior to making a Federal award, CDC is required by 31 U.S.C. 3321 and 41 U.S.C. 2313 to review information available through any OMB-designated repositories of government-wide eligibility qualification or financial integrity information as appropriate. See also suspension and debarment requirements at 2 CFR parts 180 and 376.

In accordance 41 U.S.C. 2313, CDC is required to review the non-public segment of the OMB-designated integrity and performance system accessible through SAM (currently the Federal Recipient Performance and Integrity Information System (FAPIIS)) prior to making a Federal award where the Federal share is expected to exceed the simplified acquisition threshold, defined in 41 U.S.C. 134, over the period of performance. At a minimum, the information in the system for a prior Federal award recipient must demonstrate a satisfactory record of executing programs or activities under Federal grants, cooperative agreements, or procurement awards; and integrity and business ethics. CDC may make a Federal award to a recipient who does not fully meet these standards, if it is determined that the information is not relevant to the current Federal award under consideration or there are specific conditions that can appropriately mitigate the effects of the non-Federal entity's risk in accordance with 45 CFR §75.207.

CDC’s framework for evaluating the risks posed by an applicant may incorporate results of the evaluation of the applicant's eligibility or the quality of its application. If it is determined that a Federal award will be made, special conditions that correspond to the degree of risk assessed may be applied to the Federal award. The evaluation criteria is described in this Notice of Funding Opportunity.

In evaluating risks posed by applicants, CDC will use a risk-based approach and may consider any items such as the following:

1. Financial stability;
2. Quality of management systems and ability to meet the management standards prescribed in this part;
3. History of performance. The applicant's record in managing Federal awards, if it is a prior recipient of Federal awards, including timeliness of compliance with applicable reporting requirements, conformance to the terms and conditions of previous Federal awards, and if applicable, the extent to which any previously awarded amounts will be expended prior to future awards;
(4) Reports and findings from audits performed under subpart F 45 CFR 75 or the reports and findings of any other available audits; and
(5) The applicant's ability to effectively implement statutory, regulatory, or other requirements imposed on non-Federal entities.

CDC must comply with the guidelines on government-wide suspension and debarment in 2 CFR part 180, and require non-Federal entities to comply with these provisions. These provisions restrict Federal awards, subawards and contracts with certain parties that are debarred, suspended or otherwise excluded from or ineligible for participation in Federal programs or activities.

2. Announcement and Anticipated Award Dates
9/30/2020

F. Award Administration Information

1. Award Notices

Recipients will receive an electronic copy of the Notice of Award (NOA) from CDC OGS. The NOA shall be the only binding, authorizing document between the recipient and CDC. The NOA will be signed by an authorized GMO and emailed to the Recipient Business Officer listed in application and the Program Director.

Any applicant awarded funds in response to this NOFO will be subject to the DUNS, SAM Registration, and Federal Funding Accountability And Transparency Act Of 2006 (FFATA) requirements.

Unsuccessful applicants will receive notification of these results by e-mail with delivery receipt or by U.S. mail.

2. Administrative and National Policy Requirements

Recipients must comply with the administrative and public policy requirements outlined in 45 CFR Part 75 and the HHS Grants Policy Statement, as appropriate.

Brief descriptions of relevant provisions are available at http://www.cdc.gov/grants/additionalrequirements/index.html#ui-id-17.


AR-9: Paperwork Reduction Act Requirements
AR-10: Smoke-Free Workplace Requirements
AR-11: Healthy People 2020
AR-12: Lobbying Restrictions (June 2012)
AR-14: Accounting System Requirements
AR-25: Data Management and Access
AR-27: Conference Disclaimer and Use of Logos
AR-35: Protecting Life in Global Health Assistance

The full text of the Uniform Administrative Requirements, Cost Principles, and Audit Requirements for HHS Awards, 45 CFR 75, can be found at: https://www.ecfr.gov/cgi-bin/text-idx?node=pt45.1.75

3. Reporting

Reporting provides continuous program monitoring and identifies successes and challenges that recipients encounter throughout the period of performance. Also, reporting is a requirement for recipients who want to apply for yearly continuation of funding. Reporting helps CDC and recipients because it:

- Helps target support to recipients;
- Provides CDC with periodic data to monitor recipient progress toward meeting the NOFO outcomes and overall performance;
- Allows CDC to track performance measures and evaluation findings for continuous quality and program improvement throughout the period of performance and to determine applicability of evidence-based approaches to different populations, settings, and contexts; and
- Enables CDC to assess the overall effectiveness and influence of the NOFO.

The table below summarizes required and optional reports. All required reports must be sent electronically to GMS listed in the “Agency Contacts” section of the NOFO copying the CDC Project Officer.

<table>
<thead>
<tr>
<th>Report</th>
<th>When?</th>
<th>Required?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Recipient Evaluation and Performance Measurement Plan, including Data Management Plan</td>
<td>6 months into award</td>
<td>Yes</td>
</tr>
<tr>
<td>Annual Performance Report (APR)</td>
<td>No later than 120 days before end of budget period. Serves as yearly continuation application.</td>
<td>Yes</td>
</tr>
<tr>
<td>Performance Measure Reporting</td>
<td>Annual reports due 90 calendar days after the award year; and quarterly reports due 30 days after the reporting period</td>
<td>Yes</td>
</tr>
<tr>
<td>Audit, Books, and Records</td>
<td>When applicable, within 30 days of completion of the audit and no later than nine months after the end of the period under audit</td>
<td>Yes, as applicable</td>
</tr>
</tbody>
</table>
Reporting of Foreign Taxes | Reports due April 15, July 15, October 15, and Jan 15 | Yes
---|---|---
Expenditure Report | Financial reports due to CDC for each country and program area funded under this NOFO | Yes
Federal Financial Reporting Forms | 90 days after the end of the budget period | Yes
Final Performance and Financial Report | 90 days after end of period of performance | Yes
Payment Management System (PMS) Reporting | Reports due January 30; April 30; July 30; and October 30 | Yes

a. Recipient Evaluation and Performance Measurement Plan (required)

With support from CDC, recipients must elaborate on their initial applicant evaluation and performance measurement plan. This plan must be no more than 20 pages; recipients must submit the plan 6 months into the award. HHS/CDC will review and approve the recipient’s monitoring and evaluation plan to ensure that it is appropriate for the activities to be undertaken as part of the agreement, for compliance with the monitoring and evaluation guidance established by HHS/CDC, or other guidance otherwise applicable to this Agreement.

Recipient Evaluation and Performance Measurement Plan (required): This plan should provide additional detail on the following:

Performance Measurement
- Performance measures and targets
- The frequency that performance data are to be collected.
- How performance data will be reported.
- How quality of performance data will be assured.
- How performance measurement will yield findings to demonstrate progress towards achieving NOFO goals (e.g., reaching target populations or achieving expected outcomes).
- Dissemination channels and audiences.
- Other information requested as determined by the CDC program.

Evaluation
- The types of evaluations to be conducted (e.g. process or outcome evaluations).
- The frequency that evaluations will be conducted.
- How evaluation reports will be published on a publically available website.
- How evaluation findings will be used to ensure continuous quality and program improvement.
- How evaluation will yield findings to demonstrate the value of the NOFO (e.g., effect on improving public health outcomes, effectiveness of NOFO, cost-effectiveness or cost-benefit).
- Dissemination channels and audiences.

HHS/CDC or its designee will also undertake monitoring and evaluation of the defined activities within the agreement. The recipient must ensure reasonable access by HHS/CDC or its designee to all necessary sites, documentation, individuals and information to monitor,
evaluate and verify the appropriate implementation the activities and use of HHS/CDC funding under this Agreement.

b. Annual Performance Report (APR) (required)
The recipient must submit the APR via www.Grantsolutions.gov 120 days prior to the end of the budget period. This report must not exceed 45 pages excluding administrative reporting. Attachments are not allowed, but weblinks are allowed.
This report must include the following:

- **Performance Measures:** Recipients must report on performance measures for each budget period and update measures, if needed.
- **Evaluation Results:** Recipients must report evaluation results for the work completed to date (including findings from process or outcome evaluations).
- **Work Plan:** Recipients must update work plan each budget period to reflect any changes in period of performance outcomes, activities, timeline, etc.
- **Successes**
  - Recipients must report progress on completing activities and progress towards achieving the period of performance outcomes described in the logic model and work plan.
  - Recipients must describe any additional successes (e.g. identified through evaluation results or lessons learned) achieved in the past year.
  - Recipients must describe success stories.
- **Challenges**
  - Recipients must describe any challenges that hindered or might hinder their ability to complete the work plan activities and achieve the period of performance outcomes.
  - Recipients must describe any additional challenges (e.g., identified through evaluation results or lessons learned) encountered in the past year.
- **CDC Program Support to Recipients**
  - Recipients must describe how CDC could help them overcome challenges to complete activities in the work plan and achieving period of performance outcomes.
- **Administrative Reporting** (No page limit)
  - SF-424A Budget Information-Non-Construction Programs.
  - Budget Narrative – Must use the format outlined in "Content and Form of Application Submission, Budget Narrative" section.
  - Indirect Cost Rate Agreement.

The recipient must submit the Annual Performance Report via www.Grantsolutions.gov 120 days prior to the end of the budget period.

The recipients must submit the Annual Performance Report via www.Grantsolutions.gov no later than 120 days prior to the end of the budget period

c. Performance Measure Reporting (optional)
CDC programs may require more frequent reporting of performance measures than annually in
the APR. If this is the case, CDC programs must specify reporting frequency, data fields, and format for recipients at the beginning of the award period.

The recipient is responsible for managing and monitoring each project, program, sub award, function or activity supported through this Agreement. Recipients must monitor sub awards to ensure that sub recipients have met the programmatic impact requirements as set forth in the sub recipient’s agreement.

Performance reports must contain, for each award, brief information on each of the following:

- A comparison of actual accomplishments with the goals and objectives previously established for the period, including metrics outlined in the monitoring and evaluation plan any findings of an external entity, or both.
- Reasons why established goals for the performance period were not met, if appropriate.
- Other pertinent information including, when appropriate, statutory or Congressional reporting requirements, analysis and explanation of cost overruns or high unit costs reported in financial reports.
- The recipient must immediately notify the awarding agency of developments that have a significant impact on or adverse conditions which materially impair the award-supported activities.
- The recipient must submit the original and two copies of annual and quarterly Performance reports and quarterly pipeline analysis. Annual reports must be due 90 calendar days after the award year and quarterly reports must be due 30 days after the reporting period. The final performance reports are due 90 calendar days after the expiration or termination of this Agreement.

Additionally, the following terms apply to all performance measure and evaluation plans and reports:

- CDC programs must ensure that recipient’s Evaluation and Performance Measurement Plan is aligned with the guidance established by HHS/CDC.
- The recipient must ensure reasonable access by HHS/CDC or its designee to all necessary sites, documentation, individuals and information to monitor, evaluate and verify the appropriate implementation of the Activities and use of HHS/CDC funding under this Agreement, must require a provision to this effect in all sub-awards or contracts financed by funds under this Agreement.
- The recipient is required to submit in a timely manner all program results for all relevant programmatic indicators in accordance with U.S. government guidance. All evaluation reports (with or without CDC authors) must adhere to HHS/CDC evaluation standard of practice and must be published on a publically available Internet website, upon approval from CDC offices.

**Audit, Books, and Records Clause (required):**

A. Reports and Information. The recipient must furnish HHS/CDC accounting records and such other information and reports relating to the Agreement as HHS/CDC may reasonably request.

B. The Recipient Agreement Books and Records. The recipient must maintain accounting books, records, documents and other evidence relating to the Agreement, adequate to show, without limitation, all costs incurred by the recipient, the receipt and use of goods and services acquired by the recipient, agreed-upon cost sharing requirements, the nature and extent of solicitations of prospective suppliers of goods and services acquired by the recipient, the basis
of award of recipient contracts and orders, and the overall progress of the Agreement toward completion ("Agreement books and records"). The recipient must maintain Agreement books and records in accordance with generally accepted accounting principles prevailing in the United States, or at the recipient’s option, with approval by HHS/CDC, other accounting principles, such as those (1) prescribed by the International Accounting Standards Committee (an affiliate of the International Federation of Accountants), or (2) prevailing in the country of the recipient. Agreement books and records must be maintained for at least three years after the date of last disbursement by HHS/CDC or for such longer period, if any, required to resolve any litigation, claims or audit findings.

C. Partner Government Audit. If $300,000 or more of USG funds are expended by the recipient in its fiscal year under the Agreement, the recipient must have financial audits made of the expenditures in accordance with the following terms, except as the Parties may otherwise agree in writing:

i. The recipient must use its Supreme Audit Institution (SAI), if the SAI is approved by HHS/CDC, or select an independent auditor to perform the audit in accordance with the guidelines issued by HHS/CDC.

ii. The audit must determine whether the receipt and expenditure of the funds provided under the Agreement are presented in accordance with generally accepted accounting principles agreed to in Section 2 above and whether the recipient has complied with the terms of the Agreement. Each audit must be submitted to HHS/CDC no later than nine months after the close of the recipient’s year under audit.

D. Sub-recipient Audits. The recipient, except as the Parties may otherwise agree in writing, must ensure that “covered” sub-recipients, as defined below, are audited, and submit to HHS/CDC, no later than the end of the recipient’s year under audit, in form and substance satisfactory to HHS/CDC, a plan for the audit of the expenditures of "covered" sub-recipients, as defined below, that receive funds under this Agreement pursuant to a direct contract or agreement with the recipient.

i. "Covered" sub-recipient is one who expends $300,000 or more in its fiscal year in "US Government awards" (i.e. as recipients of US Government cost reimbursable contracts, grants or cooperative agreements).

ii. The plan must describe the methodology to be used by the recipient to satisfy its audit responsibilities for covered sub-recipients. The recipient may satisfy such audit responsibilities by relying on independent audits of the sub-recipients; expanding the scope of the independent financial audit of the recipient to encompass testing of sub-recipients' accounts; or a combination of these procedures.

iii. The plan must identify the funds made available to sub-recipients that will be covered by audits conducted in accordance with audit provisions that satisfy the recipient’s audit responsibilities.

iv. The recipient must ensure that covered sub-recipients under direct contracts or agreements with the recipient take appropriate and timely corrective actions; consider whether sub-recipients' audits necessitate adjustment of its own records; and require each such sub-recipient to permit independent auditors to have access to records and financial statements as necessary.

E. Audit Reports. The recipient must furnish or cause to be furnished to HHS/CDC an audit report for each audit arranged for by the recipient in accordance with this Section within 30 days after completion of the audit and no later than nine months after the end of the period.
under audit.

F. Cost of Audits. Subject to HHS/CDC approval in writing, costs of audits performed in accordance with the terms of this Section may be budgeted for, and charged to, the Agreement so long as such costs are allowable, allocable, and reasonable as defined in the Cost Allowability section of this Agreement.

G. Audit by HHS/CDC. HHS/CDC retains the right to perform the audits required under this Agreement on behalf of the recipient conduct a financial review, or otherwise ensure accountability of organizations expending US Government funds regardless of the audit requirement.

H. Opportunity to Audit or Inspect. The recipient must afford authorized representatives of HHS/CDC the opportunity at all reasonable times to audit or inspect activities financed under the Agreement, the utilization of goods and services financed by HHS/CDC, and books, records and other documents relating to the Agreement.

I. Sub-recipient Books and Records. The recipient will incorporate paragraphs (A), (B), (D), (E), (F), (G) and (H) of this provision into all sub-agreements with non-U.S. organizations which meet the $300,000 threshold of paragraph (C) of this provision. Sub-agreements with non-U.S. organizations, which do not meet the $300,000 threshold, must, at a minimum, incorporate paragraphs (G) and (H) of this provision. Sub-agreements with U.S. organizations must state that the U.S. organization is subject to the audit requirements contained in 2 CFR 200 and 45 CFR 75.

Expenditure Report (required):
Recipients is required to report quarterly on program expenditures. The quarterly report must report on funds expended by the recipient at the country and program/activity-level.

d. Federal Financial Reporting (FFR) (required)
The annual FFR form (SF-425) is required and must be submitted 90 days after the end of the budget period. The report must include only those funds authorized and disbursed during the timeframe covered by the report. The final FFR must indicate the exact balance of unobligated funds, and may not reflect any unliquidated obligations. There must be no discrepancies between the final FFR expenditure data and the Payment Management System’s (PMS) cash transaction data. Failure to submit the required information by the due date may adversely affect the future funding of the project. If the information cannot be provided by the due date, awardees are required to submit a letter of explanation to OGS and include the date by which the Grants Officer will receive information.

e. Final Performance and Financial Report (required)
This report is due 90 days after the end of the period of performance. CDC programs must indicate that this report should not exceed 40 pages. This report covers the entire period of performance and can include information previously reported in APRs. At a minimum, this report must include the following:

- Performance Measures – Recipients must report final performance data for all process and outcome performance measures.
• Evaluation Results – Recipients must report final evaluation results for the period of performance for any evaluations conducted.
• Impact/Results/Success Stories – Recipients must use their performance measure results and their evaluation findings to describe the effects or results of the work completed over the period of performance, and can include some success stories.
• A final Data Management Plan that includes the location of the data collected during the funded period, for example, repository name and link data set(s)
• Additional forms as described in the Notice of Award (e.g., Equipment Inventory Report, Final Invention Statement).

This report is due 90 days after the end of the period of performance.

4. **Federal Funding Accountability and Transparency Act of 2006 (FFATA)**

Federal Funding Accountability and Transparency Act of 2006 (FFATA), P.L. 109–282, as amended by section 6202 of P.L. 110–252 requires full disclosure of all entities and organizations receiving Federal funds including awards, contracts, loans, other assistance, and payments through a single publicly accessible Web site, [http://www.USASpending.gov](http://www.USASpending.gov). Compliance with this law is primarily the responsibility of the Federal agency. However, two elements of the law require information to be collected and reported by applicants: 1) information on executive compensation when not already reported through the SAM, and 2) similar information on all sub-awards/subcontracts/consortiums over $25,000.

For the full text of the requirements under the FFATA and HHS guidelines, go to:


G. **Agency Contacts**

CDC encourages inquiries concerning this NOFO.

**Program Office Contact**

For programmatic technical assistance, contact:

Vance Brown, Project Officer
Department of Health and Human Services
Centers for Disease Control and Prevention
US Embassy - Uganda,
Telephone: 404.498.6173
Email: vhu7@cdc.gov

**Grants Management Office Information**

For financial, awards management, or budget assistance, contact:
Karen Clackum, Grants Management Specialist
Department of Health and Human Services
Office of Grants Services
Atlanta, GA
Telephone: 770.488.2680
Email: kqi0@cdc.gov

For assistance with **submission difficulties related to** [www.grants.gov](http://www.grants.gov), contact the Contact Center by phone at 1-800-518-4726.
Hours of Operation: 24 hours a day, 7 days a week, except on federal holidays.

CDC Telecommunications for persons with hearing loss is available at: TTY 1-888-232-6348.

**H. Other Information**

Following is a list of acceptable attachments **applicants** can upload as PDF files as part of their application at [www.grants.gov](http://www.grants.gov). Applicants may not attach documents other than those listed; if other documents are attached, applications will not be reviewed.

- Project Abstract
- Project Narrative
- Budget Narrative
- CDC Assurances and Certifications
- Report on Programmatic, Budgetary and Commitment Overlap
- Table of Contents for Entire Submission

For international NOFOs:

- SF424
- SF424A
- Funding Preference Deliverables

Due to the multiple components, the Project Narrative will be allowed a maximum of 40- pages, single spaced, 12 point font, 1-inch margins, and should have all pages numbered.

**Amendments, Questions and Answers (Q&As)**

Applicants must submit their Q&As, if any, to the Project Officer listed under the Agency Contacts Section of this announcement. CDC will address questions sent to the Agency point of contact 30 days after NOFO publication through an amendment to the NOFO. All changes, updates, and amendments to the NOFO will be posted to [www.grants.gov](http://www.grants.gov) following the approval of CDC.

For additional information on reporting requirements, visit the CDC website at: [http://www.cdc.gov/od/pgo/funding/grants/additional_req.shtm](http://www.cdc.gov/od/pgo/funding/grants/additional_req.shtm). Other CDC NOFOs can be found on
Grants.gov website, at the following internet address: http://www.grants.gov.

1. Glossary

Activities: The actual events or actions that take place as a part of the program.

Administrative and National Policy Requirements, Additional Requirements (ARs): Administrative requirements found in 45 CFR Part 75 and other requirements mandated by statute or CDC policy. All ARs are listed in the Template for CDC programs. CDC programs must indicate which ARs are relevant to the NOFO; recipients must comply with the ARs listed in the NOFO. To view brief descriptions of relevant provisions, see http://www.cdc.gov/grants/additional_requirements/index.html. Note that 2 CFR 200 supersedes the administrative requirements (A-110 & A-102), cost principles (A-21, A-87 & A-122) and audit requirements (A-50, A-89 & A-133).

Approved but Unfunded: Approved but unfunded refers to applications recommended for approval during the objective review process; however, they were not recommended for funding by the program office and/or the grants management office.

Assistance Listings (CFDA): A government-wide compendium published by the General Services Administration (available on-line in searchable format as well as in printable format as a .pdf file) that describes domestic assistance programs administered by the Federal Government.

Assistance Listings (CFDA) Number: A unique number assigned to each program and NOFO throughout its lifecycle that enables data and funding tracking and transparency.

Award: Financial assistance that provides support or stimulation to accomplish a public purpose. Awards include grants and other agreements (e.g., cooperative agreements) in the form of money, or property in lieu of money, by the federal government to an eligible applicant.

Budget Period or Budget Year: The duration of each individual funding period within the period of performance. Traditionally, budget periods are 12 months or 1 year.

Carryover: Unobligated federal funds remaining at the end of any budget period that, with the approval of the GMO or under an automatic authority, may be carried over to another budget period to cover allowable costs of that budget period either as an offset or additional authorization. Obligated but liquidated funds are not considered carryover.

CDC Assurances and Certifications: Standard government-wide grant application forms.

Competing Continuation Award: A financial assistance mechanism that adds funds to a grant and adds one or more budget periods to the previously established period of performance (i.e., extends the “life” of the award).

Continuous Quality Improvement: A system that seeks to improve the provision of services with an emphasis on future results.

Contracts: An award instrument used to acquire (by purchase, lease, or barter) property or services for the direct benefit or use of the Federal Government.

Cooperative Agreement: A financial assistance award with the same kind of interagency relationship as a grant except that it provides for substantial involvement by the federal agency funding the award. Substantial involvement means that the recipient can expect federal programmatic collaboration or participation in carrying out the effort under the award.

Cost Sharing or Matching: Refers to program costs not borne by the Federal Government but by the recipients. It may include the value of allowable third-party, in-kind contributions, as well as expenditures by the recipient.
Direct Assistance: A financial assistance mechanism, which must be specifically authorized by statute, whereby goods or services are provided to recipients in lieu of cash. DA generally involves the assignment of federal personnel or the provision of equipment or supplies, such as vaccines. DA is primarily used to support payroll and travel expenses of CDC employees assigned to state, tribal, local, and territorial (STLT) health agencies that are recipients of grants and cooperative agreements. Most legislative authorities that provide financial assistance to STLT health agencies allow for the use of DA. http://www.cdc.gov/grants/additionalrequirements/index.html.

DUNS: The Dun and Bradstreet (D&B) Data Universal Numbering System (DUNS) number is a nine-digit number assigned by Dun and Bradstreet Information Services. When applying for Federal awards or cooperative agreements, all applicant organizations must obtain a DUNS number as the Universal Identifier. DUNS number assignment is free. If requested by telephone, a DUNS number will be provided immediately at no charge. If requested via the Internet, obtaining a DUNS number may take one to two days at no charge. If an organization does not know its DUNS number or needs to register for one, visit Dun & Bradstreet at http://fedgov.dnb.com/webform/displayHomePage.do.

Evaluation (program evaluation): The systematic collection of information about the activities, characteristics, and outcomes of programs (which may include interventions, policies, and specific projects) to make judgments about that program, improve program effectiveness, and/or inform decisions about future program development.

Evaluation Plan: A written document describing the overall approach that will be used to guide an evaluation, including why the evaluation is being conducted, how the findings will likely be used, and the design and data collection sources and methods. The plan specifies what will be done, how it will be done, who will do it, and when it will be done. The NOFO evaluation plan is used to describe how the recipient and/or CDC will determine whether activities are implemented appropriately and outcomes are achieved.

Federal Funding Accountability and Transparency Act of 2006 (FFATA): Requires that information about federal awards, including awards, contracts, loans, and other assistance and payments, be available to the public on a single website at www.USAspending.gov.

Fiscal Year: The year for which budget dollars are allocated annually. The federal fiscal year starts October 1 and ends September 30.

Grant: A legal instrument used by the federal government to transfer anything of value to a recipient for public support or stimulation authorized by statute. Financial assistance may be money or property. The definition does not include a federal procurement subject to the Federal Acquisition Regulation; technical assistance (which provides services instead of money); or assistance in the form of revenue sharing, loans, loan guarantees, interest subsidies, insurance, or direct payments of any kind to a person or persons. The main difference between a grant and a cooperative agreement is that in a grant there is no anticipated substantial programmatic involvement by the federal government under the award.


Grants Management Officer (GMO): The individual designated to serve as the HHS official responsible for the business management aspects of a particular grant(s) or cooperative agreement(s). The GMO serves as the counterpart to the business officer of the recipient organization. In this capacity, the GMO is responsible for all business management matters associated with the review, negotiation, award, and administration of grants and interprets
grants administration policies and provisions. The GMO works closely with the program or project officer who is responsible for the scientific, technical, and programmatic aspects of the grant.

**Grants Management Specialist (GMS):** A federal staff member who oversees the business and other non-programmatic aspects of one or more grants and/or cooperative agreements. These activities include, but are not limited to, evaluating grant applications for administrative content and compliance with regulations and guidelines, negotiating grants, providing consultation and technical assistance to recipients, post-award administration and closing out grants.

**Health Disparities:** Differences in health outcomes and their determinants among segments of the population as defined by social, demographic, environmental, or geographic category.

**Health Equity:** Striving for the highest possible standard of health for all people and giving special attention to the needs of those at greatest risk of poor health, based on social conditions.

**Health Inequities:** Systematic, unfair, and avoidable differences in health outcomes and their determinants between segments of the population, such as by socioeconomic status (SES), demographics, or geography.

**Healthy People 2030:** National health objectives aimed at improving the health of all Americans by encouraging collaboration across sectors, guiding people toward making informed health decisions, and measuring the effects of prevention activities.

**Inclusion:** Both the meaningful involvement of a community’s members in all stages of the program process and the maximum involvement of the target population that the intervention will benefit. Inclusion ensures that the views, perspectives, and needs of affected communities, care providers, and key partners are considered.

**Indirect Costs:** Costs that are incurred for common or joint objectives and not readily and specifically identifiable with a particular sponsored project, program, or activity; nevertheless, these costs are necessary to the operations of the organization. For example, the costs of operating and maintaining facilities, depreciation, and administrative salaries generally are considered indirect costs.

**Intergovernmental Review:** Executive Order 12372 governs applications subject to Intergovernmental Review of Federal Programs. This order sets up a system for state and local governmental review of proposed federal assistance applications. Contact the state single point of contact (SPOC) to alert the SPOC to prospective applications and to receive instructions on the State’s process. Visit the following web address to get the current SPOC list: https://www.whitehouse.gov/wp-content/uploads/2017/11/Intergovernmental__Review_-SPOC_01_2018_OFFM.pdf

**Letter of Intent (LOI):** A preliminary, non-binding indication of an organization’s intent to submit an application.

**Lobbying:** Direct lobbying includes any attempt to influence legislation, appropriations, regulations, administrative actions, executive orders (legislation or other orders), or other similar deliberations at any level of government through communication that directly expresses a view on proposed or pending legislation or other orders, and which is directed to staff members or other employees of a legislative body, government officials, or employees who participate in formulating legislation or other orders. Grass roots lobbying includes efforts directed at inducing or encouraging members of the public to contact their elected representatives at the federal, state, or local levels to urge support of, or opposition to, proposed or pending legislative proposals.
Logic Model: A visual representation showing the sequence of related events connecting the activities of a program with the programs’ desired outcomes and results.

Maintenance of Effort: A requirement contained in authorizing legislation, or applicable regulations that a recipient must agree to contribute and maintain a specified level of financial effort from its own resources or other non-government sources to be eligible to receive federal grant funds. This requirement is typically given in terms of meeting a previous base-year dollar amount.

Memorandum of Understanding (MOU) or Memorandum of Agreement (MOA): Document that describes a bilateral or multilateral agreement between parties expressing a convergence of will between the parties, indicating an intended common line of action. It is often used in cases where the parties either do not imply a legal commitment or cannot create a legally enforceable agreement.

Nonprofit Organization: Any corporation, trust, association, cooperative, or other organization that is operated primarily for scientific, educational, service, charitable, or similar purposes in the public interest; is not organized for profit; and uses net proceeds to maintain, improve, or expand the operations of the organization. Nonprofit organizations include institutions of higher educations, hospitals, and tribal organizations (that is, Indian entities other than federally recognized Indian tribal governments).

Notice of Award (NoA): The official document, signed (or the electronic equivalent of signature) by a Grants Management Officer that: (1) notifies the recipient of the award of a grant; (2) contains or references all the terms and conditions of the grant and Federal funding limits and obligations; and (3) provides the documentary basis for recording the obligation of Federal funds in the HHS accounting system.

Objective Review: A process that involves the thorough and consistent examination of applications based on an unbiased evaluation of scientific or technical merit or other relevant aspects of the proposal. The review is intended to provide advice to the persons responsible for making award decisions.

Outcome: The results of program operations or activities; the effects triggered by the program. For example, increased knowledge, changed attitudes or beliefs, reduced tobacco use, reduced morbidity and mortality.

Performance Measurement: The ongoing monitoring and reporting of program accomplishments, particularly progress toward pre-established goals, typically conducted by program or agency management. Performance measurement may address the type or level of program activities conducted (process), the direct products and services delivered by a program (outputs), or the results of those products and services (outcomes). A “program” may be any activity, project, function, or policy that has an identifiable purpose or set of objectives.

Period of performance –formerly known as the project period- : The time during which the recipient may incur obligations to carry out the work authorized under the Federal award. The start and end dates of the period of performance must be included in the Federal award.

Period of Performance Outcome: An outcome that will occur by the end of the NOFO’s funding period

Plain Writing Act of 2010: The Plain Writing Act of 2010 requires that federal agencies use clear communication that the public can understand and use. NOFOs must be written in clear, consistent language so that any reader can understand expectations and intended outcomes of the funded program. CDC programs should use NOFO plain writing tips when writing NOFOs.

Program Strategies: Strategies are groupings of related activities, usually expressed as general
headers (e.g., Partnerships, Assessment, Policy) or as brief statements (e.g., Form partnerships, Conduct assessments, Formulate policies).

**Program Official:** Person responsible for developing the NOFO; can be either a project officer, program manager, branch chief, division leader, policy official, center leader, or similar staff member.

**Public Health Accreditation Board (PHAB):** A nonprofit organization that works to promote and protect the health of the public by advancing the quality and performance of public health departments in the U.S. through national public health department accreditation [http://www.phaboard.org](http://www.phaboard.org).

**Social Determinants of Health:** Conditions in the environments in which people are born, live, learn, work, play, worship, and age that affect a wide range of health, functioning, and quality-of-life outcomes and risks.

**Statute:** An act of the legislature; a particular law enacted and established by the will of the legislative department of government, expressed with the requisite formalities. In foreign or civil law any particular municipal law or usage, though resting for its authority on judicial decisions, or the practice of nations.

**Statutory Authority:** Authority provided by legal statute that establishes a federal financial assistance program or award.

**System for Award Management (SAM):** The primary vendor database for the U.S. federal government. SAM validates applicant information and electronically shares secure and encrypted data with federal agencies' finance offices to facilitate paperless payments through Electronic Funds Transfer (EFT). SAM stores organizational information, allowing [www.grants.gov](http://www.grants.gov) to verify identity and pre-fill organizational information on grant applications.

**Technical Assistance:** Advice, assistance, or training pertaining to program development, implementation, maintenance, or evaluation that is provided by the funding agency.

**Work Plan:** The summary of period of performance outcomes, strategies and activities, personnel and/or partners who will complete the activities, and the timeline for completion. The work plan will outline the details of all necessary activities that will be supported through the approved budget.

AEFI Adverse event following immunization  
AMP Assessment, Migration and Performance  
AMR Antimicrobial Resistance  
AST Antimicrobial Susceptibility Testing  
BHS Border Health Security  
BTWC Biological and Toxin Weapons Convention  
CDC U.S. Centers for Disease Control and Prevention  
CGH Center for Global Health  
CIO CDC Center, Institute, and Offices  
CoAg Cooperative Agreement  
CTU Care and Treatment Units  
DARRT Detecting and Responding to Respiratory Disease Threats  
DGHP Division of Global Health Protection  
DOD U.S. Department of Defense  
DOD CBEP U.S. Department of Defense Cooperative Biological Engagement Program
DoS U.S. Department of State
DoS BEP U.S. Department of State Biosecurity Engagement Program
DTRA U.S. Defense Threat Reduction Agency
EBS Event-based Surveillance
EM Emergency Management
EMPHNET Eastern Mediterranean Public Health Network
EMR Electronic Medical Records
EMRO Regional Office for Eastern Mediterranean WHO
EMT Emergency medical team
EOC Emergency Operations Center
EPI Expanded Program on Immunization
EPT Emerging Pandemic Threats
EQA External Quality Assessment
ESC Executive Steering Committee
EUCAST European Committee on Antimicrobial Susceptibility Testing
EVD Ebola Viral Disease
FAO Food and Agriculture Organization of the United Nations
FAO Food and Agriculture Organization
FETP Field Epidemiology Training Program
FOSS Free and Open-Source Software
FY Fiscal Year
GHS Global Health Security
GHSA Global Health Security Agenda
GHS-IS Global Health Security Information Systems
GISRS Global Influenza Surveillance and Response System
GLASS Global Antimicrobial Resistance Surveillance System
GMO/GMS Grants Management Officer/Specialist
GOARN Global Outbreak Alert and Response Network
GOARN Global Outbreak Alert and Response Network
GPHIN Global Public Health Intelligence Network
HAI Healthcare Associated Infection
HIS Health Information Systems
HIV Human Immunodeficiency Virus
HMN Health Metrics Network
IAEA International Atomic Energy Agency
IAG Implementation Advisory Group
IANPHI International Association of Public Health Institutes
IATA International Air Transport Association
IBS Indicator-based Surveillance
ICAO International Civil Aviation Organization
ICT Information and Communication Technology
IDP Internally Displaced Person
IDSR Integrated Disease Surveillance and Response
IHR International Health Regulations
INFOSAN International Food Safety Authorities Network
INTERPOL International Criminal Police Organization
TDY Temporary Duty
TEPHINET Training Programs in Epidemiology and Public Health Interventions Network
TST Technical Support Team
UNICEF United Nations Children’s Fund
USG United States Government
VPD Vaccine-Preventable Disease
VTC Video Teleconference
WASH Water, Sanitation and Hygiene
WASH FIT Water and sanitation for health facility improvement tool
WHA World Health Assembly
WHO World Health Organization
WHO CC World Health Organization Collaborating Center
WHO-AFRO World Health Organization Regional Office for Africa
WPRO Regional Office for Western Pacific